

H57

When multiple Scrum Teams are working on a single product, what best describes the Definition of Done? (choose the best answer)

- A. When multiple Scrum Teams are working together on a product, they must mutually define and comply with the same Definition of Done.
- B. Each Scrum Team defines and uses its own. The differences are discussed and reconciled during a hardening Sprint.
- C. Each Scrum Team uses its own, but must make their definition clear to all other teams so the differences are known.
- D. The Scrum Masters from each Scrum Team define a common Definition of Done

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H61

What techniques could the Scrum Master use when the Scrum Team gets caught in an internal disagreement about which agile practices to apply?

(choose the best two answers)

- A. Use coaching techniques, such as open questions and active listening
- B. Ask an external agile coach what they recommend.
- C. Involve the complete Scrum Team in making a decision
- D. Ask team members to take the issue up with the company's Human Resources Department

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H62

During a Sprint Retrospective, the Developers propose moving the Daily Scrum to only occur on Tuesdays and Thursdays. Which two are the most appropriate responses for the Scrum Master to recommend?

(choose the best two answers)

- A. Coach the team on why the Daily Scrum is important as an opportunity to update the plan.
- B. Consider the request and decide on which days the Daily Scrum should occur.
- C. Learn why the Developers want this and work with them to improve the outcome of the Daily Scrum
- D. Have the Developers vote.
- E. Acknowledge and support the self-managing team's decision,

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H69

What are two effective ways for a Scrum Team to ensure security concerns are satisfied?

(choose the best two answers)

- A. Delegate the work to the security department.
- B. Postpone the work until a specialist can perform a security audit and create a list of security-related Product Backlog items.
- C. Add a Sprint to specifically resolve all security concerns.
- D. Add security concerns to the Definition of Done.
- E. Have the Scrum Team create Product Backlog items for each concern.

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H99

During Sprint Planning the Product Owner and the Developers are unable to reach an understanding about the highest order Product Backlog items. Because of this, the Developers are unable to determine how many Product Backlog items they can forecast for the upcoming Sprint. However, the Product Owner and the Developers are able to agree on a Sprint Goal. Which of the following actions should the Scrum Master support? (choose the best two answers)

- A. Cancel the Sprint. Send the entire team to an advanced Scrum training and then start a new Sprint.
- B. Ask everyone to take as much time as needed to analyze the Product Backlog first, and then reconvene another Sprint Planning meeting
- C. Continue the Sprint Planning event past its timebox until an adequate number of Product Backlog items are well enough understood for the Developers to make a complete forecast. Then start the Sprint.
- D. During the next Sprint Retrospective discuss why this happened and what changes will make it less likely to recur.
- E. Forecast the Product Backlog items that are most likely to meet the Sprint Goal and create the Sprint Backlog. Conclude Sprint Planning and start the development work. Continue to analyze, decompose, and create additional functionality during the Sprint.

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H105

How much of the Sprint Backlog must be defined during the Sprint Planning event?

(choose the best answer)

- A. Enough so the Developers can create their forecast of what work they can do.
- B. Just enough tasks for the Scrum Master to be confident in the Developers' understanding of the Sprint
- C. The entire Sprint Backlog must be identified and estimated by the end of Sprint Planning
- D. Just enough to understand design and architectural implications

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Several Sprints into a project, the Product Owner tells the Scrum Master that a key stakeholder just started using the product. The stakeholder is unhappy with the quality of the product. What are two good options for the Scrum Master?

(choose the best two answers)

- A. Bring the concern to the testers to improve how the Product is verified.
- B. Wait to bring this up until the Sprint Retrospective.
- C. Coach the Product Owner on how to talk with the Developers about this concern
- D. Explain to the Product Owner that it is up to the Developers to decide on acceptable quality standards
- E. Encourage the Product Owner to put quality specifications on the Product Backlog and express the stakeholder's concern to the Developers.

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H18

In accordance with Scrum theory, how should a group of 100 people be divided into multiple Scrum Teams?
(choose the best answer)

- A. Check with the allocation department to see who has worked together before and make these the first teams.
- B. It does not really matter since you can rotate the teams every Sprint to spread knowledge.
- C. Understanding the product, the product vision and the rules of the Scrum framework, the people divide themselves into teams.
- D. Create a matrix of skills, seniority, and level of experience to assign people to teams.

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