### Which two things are appropriate for a Scrum Master to do, if the Scrum Team does not have the tools and environment to completely finish each selected Product Backlog item? (choose the best two answers)

- A. Have the Scrum Team establish a Definition of Done that is actually possible to achieve given current circumstances.
- B. Coach the Scrum Team to improve its skills, tools and environment over time and adjust the Definition of Done accordingly.
- C. Declare the Scrum Team not ready for Scrum.
- D. Refocus the current Sprint on establishing the Scrum Team's environment instead of delivering an Increment.
- E. Encourage the Product Owner to accept partially done Increments until the situation improves.

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At the seventh Sprint Review, the stakeholders are disappointed and angry. They have determined that the product or system being built will not meet their needs and will cost more than they are willing to spend. What factors likely led to this?

- A. The stakeholders have not been using the Sprint Reviews to inspect and evaluate progress.
- B. The stakeholders were not allowed to prioritize Product Backlog items.
- C. The Project Management Office (PMO) has not been engaged adequately.
- D. The Product Owner has not been keeping the stakeholders aware of the progress of the project.

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#### When must the Product Owner participate in the Daily Scrum?

- A. When the Product Owner is actively working on items on the Sprint Backlog; however, they participate as a Developer.
- B. When the Product Owner needs to represent the stakeholders' point of view to the Developers.
- C. When there are impediments to discuss.
- D. When the Scrum Master asks the Product Owner to attend.

#### AN-JE 25-80

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#### How should a Scrum Team deal with non-functional requirements?

- A. Assign them to the lead developers on the team.
- B. Make sure the release department understands these requirements, but it is not the Scrum Team's responsibility.
- C. Ensure every Increment meets them.
- D. Manage them during the Integration Sprint prior to the Release Sprint.

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#### AN-JE 40-80

#### Which of the following is an example of an Increment?

- A. A plan for the overall product release.
- B. A mock-up of the product marketing materials.
- C. A design for the product.
- D. A product roll-out plan.
- E. A valuable, useful set of product features.
- F. All of the above.

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# What are two ways that regulatory compliance issues are dealt with in Scrum? (choose the best two answers)

- A. They are added to the Product Backlog and addressed in early Sprints, while always requiring at least some business functionality, no matter how small.
- B. They are addressed along with functional development of the product.
- C. They are addressed by a separate team who is responsible for compliance issues.
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AN-JE 61-80

True or False: A high-performance Scrum Team ensures that each Increment is complete by running a Release Sprint.

- A. True
- B. False

AN-JE 61-80

True or False: A high-performance Scrum Team ensures that each Increment is complete by running a Release Sprint.

A. TrueB. False

## What factor should be considered when establishing the Sprint length?

- A. The organization's release schedule.
- B. The organization has mandated similar length sprints.
- C. The need for the team to learn based on doing work and measuring results.
- D. The frequency at which team formation can be changed.

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