

QUESTION 02-75-80

**When is a Product Backlog item "ready" for selection in a Sprint Planning meeting?**

(choose the best answer)

- A. When all tasks required for completing it are identified.
- B. When it meets the criteria in the definition of "Ready".
- C. When it can be "Done" within one Sprint.

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QUESTION 02-76-80

**Which of the following is the best response from the Product Owner if the Developers have difficulty understanding requirements in the middle of the Sprint?**

(choose the best answer)

- A. Attend their Daily Scrums and answer their questions.
- B. Ask the Scrum Master to answer questions from the Developers.
- C. Be available to the team to explain or answer questions they may have.
- D. Attend their Daily Scrums and remove their impediments.

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- C. **Be available to the team to explain or answer questions they may have.**
- D. Attend their Daily Scrums and remove their impediments.

QUESTION 02-79-80

**Why should there be only one Product Owner per product?**

(choose the best answer)

- A. There should be one Product Owner for each team. If there are more than one Scrum Team working on the same product, multiple Product Owners might be needed.
- B. One person is always enough for this role.
- C. The Developers know who's responsible for ordering the Product Backlog.
- D. It becomes confusing when there are more than one Product Owners managing the team.

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QUESTION 02-80-80

**Who's responsible for deciding when to release an Increment?**

(choose the best answer)

- A. The Scrum Master
- B. The Developers
- C. The Product Owner
- D. The Customer
- E. The Scrum Team

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- C. **The Product Owner**
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QUESTION 03-33-80

**True or False: It is good practice to have at least two Product Owners on larger projects.**

- A. True
- B. False

QUESTION 03-33-80

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- B. **False**

QUESTION 03-03-80

**What can be a source of requirements for any changes needed to be made to the Product?**

(choose the best answer)

- A. The CEO of the Organization.
- B. The Key Stakeholders.
- C. The Product Backlog.

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QUESTION 03-04-80

**Who is responsible for maximizing the value of the work the Developers perform?**

(choose the best answer)

- A. The Product Owner.
- B. The Scrum Master.
- C. The Developers.
- D. The Scrum Team.

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QUESTION 03-05-80

**The Product Owner is unsure about the stability of the team's velocity when calculating the completion dates. What can be the cause?**

(choose the best answer)

- A. High technical debt.
- B. The possibility of having more items added to the Product Backlog.
- C. The possibility of having extreme changes in the future.
- D. Having only low value items remained in the Product Backlog.

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QUESTION 03-06-80

**Which of the following measures would be most effective for a Product Owner to ensure the progress of the project is transparent?**

(choose the best answer)

- A. The forecasted completion dates.
- B. The velocity.
- C. The lines of code created.

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- B. The velocity.
- C. The lines of code created.

QUESTION 03-07-80

**The Product Owner wants to apply a non-functional requirement to all items in the Product Backlog. Which of the following is the most appropriate response?**

(choose the best answer)

- A. Non-functional requirements cannot be handled within the bounds of Scrum.
- B. Work with the Scrum Team to include the non-functional requirements in the Definition of Done and check every Increment against these criteria.
- C. Find a way to convert non-functional requirements into Product features and act accordingly.
- D. Create a new non-functional requirement item for each functional item in the Product Backlog.

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QUESTION 03-09-80

**Who is responsible for crafting the Sprint Goal at the Sprint Planning?**

(choose the best answer)

- A. The Scrum Team
- B. The Scrum Master
- C. The Developers
- D. The Key Stakeholders
- E. The Product Owner

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(choose the best answer)

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- B. The Scrum Master
- C. The Developers
- D. The Key Stakeholders
- E. The Product Owner

QUESTION 03-13-80

**What would be the best strategy for the Product Owner to take if multiple Stakeholders have varied interests in the product and conflicting opinions?**

(choose the best answer)

- A. Stick to the viewpoint promising the fastest time-to-market.
- B. Listen to the people that fund the product's development because they always have the last word.
- C. Do an intelligent balancing of interests and try to maximize the value of the Product as a whole.
- D. Calculate ROI (Return Of Investments) for every viewpoint and select the maximal one.

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QUESTION 03-14-80

**The Product Owner provides transparency of the progress in the Product Backlog by:**

(choose the best answer)

- A. Any means suitable.
- B. Burn-down charts.
- C. Release burn-up charts.
- D. Cumulative flow diagrams.

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QUESTION 03-21-80

**True or False: Before a Product Backlog item is selected in Sprint Planning, the Product Owner must create clear and unambiguous acceptance criteria for every item in the Product Backlog.**

- A. True
- B. False

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QUESTION 03-32-80

**True or False: Large scale Product development efforts will require more than one Product Owners.**

- A. True
- B. False

QUESTION 03-32-80

**True or False: Large scale Product development efforts will require more than one Product Owners.**

- A. True
- B. **False**

QUESTION 03-34-80

**True or False: A team should NOT start the first Sprint until the Product Owner has detailed all of the Product Backlog items in the Product Backlog first.**

- A. True
- B. False

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- A. True
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QUESTION 03-35-80

**True or False: Multiple Scrum Teams working on the same product must have the same Sprint length.**

- A. True
- B. False

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A. True

B. False

QUESTION 03-36-80

**True or False: Stakeholders should hold on to their feedback until the Sprint Review at the end of the Sprint.**

- A. True
- B. False

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- A. True
- B. **False**

QUESTION 03-37-80

**True or False: The Developers should be able to explain to how they intend to work together as a self-managed team in order to accomplish the Sprint Goal and create the anticipated Increment.**

- A. True
- B. False

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- A. **True**
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QUESTION 03-38-80

**True or False: The items in the Product Backlog are ordered from highest priority on top and gradually moves to the lowest Priority on the bottom.**

- A. True
- B. False

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**True or False: The items in the Product Backlog are ordered from highest priority on top and gradually moves to the lowest Priority on the bottom.**

- A. True
- B. **False**

As stated in the Scrum Guide, the Product Backlog is an ordered list. This means that the ordering has a logical sequence. The Product Owner orders the Product Backlog to maximize the flow of value. **Priority is only one attribute to take into consideration** when ordering the Product Backlog items. Others may include software dependencies, other items in the Product Backlog, availability of the team members, skillset and level of expertise, other Products, urgency, size, etc. For example, if a high priority item depends on a lower priority item. Then the lower priority item would be ordered higher.



**QUESTION 03-39-80**

**True or False: How much revenue is generated is the primary measure Product success.**

- A. True
- B. False

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- B. **False**

Defined measures of value will vary by organization. For example, the EBM looks at 4 Key Value Areas where all 4 areas contribute to an organization's ability to deliver business value. Revenue is only a single measure of many that the Product Owner must take into consideration.

QUESTION 03-48-80

**The Product Owner is accountable for creating and clearly communicating Product Backlog items.  
True or False: When there are many Scrum Teams working on the same product, it might require having multiple Product Owners.**

- A. True
- B. False

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**True or False: The Product Owner is the sole person accountable for managing the Product Backlog.**

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QUESTION 03-50-80

**When a product grows, it is quite possible that the Product Owner will get help from others in the organization who are customer facing or have deep knowledge of the Product's marketplace.**

**True or False: As a product grows it is a good idea to have specialists share the role of the Product Owner.**

- A. True
- B. False

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- A. True
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QUESTION 03-51-80

**True or False: The Product Owner is accountable for the end result and therefore should have the final say over the Definition of Done.**

- A. True
- B. False

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QUESTION 03-53-80

**True or False: The Product Owner shouldn't have the Developers start implementing without first having the tasks identified and assigned.**

- A. TRUE
- B. FALSE

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The Scrum Teams are self-managing, meaning they internally decide who does what, when, and how. The Developers, who are doing the work, decides what work needs to be done to deliver the items and how to deliver it in order to meet the Sprint Goal.

QUESTION 03-54-80

**True or False: The practice of Product Backlog refinement focuses on items for upcoming Sprints, not the current Sprint in progress.**

- A. True
- B. False

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QUESTION 03-57-80

**True or False: Revenue generation is the primary factor in determining value.**

- A. True
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QUESTION 03-58-80

**True or False: The Product Owner may choose to delegate the responsibility of sizing Product Backlog items to the Developers.**

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QUESTION 03-59-80

**True or False: If an item in the Sprint Backlog cannot be finished by the end of the Sprint (ie was bigger than expected), the Sprint is cancelled and a new Sprint is created with a more realistic scope.**

- A. True
- B. False

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QUESTION 03-65-80

**Is the Product Owner optional at the Sprint Retrospective?**

- A. The Product Owner is optional. He/she will attend when needed or requested by the Developers.
- B. The Product Owner is not allowed to attend. The Sprint Retrospective is only for the Developers.
- C. The Product Owner is mandatory. The Sprint Retrospective is an opportunity for the entire Scrum Team to inspect and adapt the way they work.

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QUESTION 03-67-80

**What is the Scrum Master's responsibility during a Sprint Retrospective?**

- A. Recording the meeting minutes.
- B. Participating as a member of the Scrum Team and facilitating as requested or needed.
- C. Selecting the most important action items.
- D. Ensuring conflict is avoided.

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QUESTION 03-69-80

**Which of the following is an advantage of having the whole team responsible for quality?**

- A. Companies no longer need to recruit and train software testing specialists.
- B. Test automation tasks are now the responsibility of the Developers instead of the test team.
- C. Role barriers are eliminated and team members contribute to project success based on their unique skills and perspectives.
- D. Project costs are lower because the need for a specialized test team is eliminated.

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QUESTION 03-71-80

**Which of the following would be the most opportune time to update the Definition of Done?**

- A. During the Sprint Retrospective.
- B. During the Sprint Planning.
- C. At the start of every Sprint.
- D. During Daily Scrum.

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QUESTION 03-72-80

**True or False: There must be at least one action item, selected in the Sprint Retrospective, to be included for the next Sprint.**

- A. True.
- B. False.
- C. False. It will be added to the Product Backlog and will be worked on if the team has enough capacity.

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QUESTION 03-73-80

**What is value-based prioritization?**

- A. It refers to emphasizing achieving results by focusing on the needs of the ScrumTeam.
- B. It refers to making improvements through adaptation.
- C. It refers to prioritizing creation of high value deliverables over lower value deliverables.
- D. It refers to allowing all facets of Scrum process to be observed by everyone.

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QUESTION 03-74-80

**Which of the following is emphasized in Scrum framework?**

(choose the best answer)

- A. Self-motivation and team responsibility.
- B. Delegation of authority through proper planning.
- C. Individual responsibilities and accountability.
- D. Extensive upfront planning and adherence to the approved plans.

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QUESTION 03-75-80

**What would be the best action to do if the Scrum Team has identified several important process improvement items during the Sprint Retrospective?**

- A. Add them to the Product Backlog and work on them when there is capacity.
- B. The most impactful improvements are addressed as soon as possible and maybe added to the Sprint Backlog for the next Sprint.
- C. Order them on a separate list and work on them from top to bottom.
- D. Let the Scrum Master select which items to add to the Sprint.

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Question 03-77-80

**The flow of value is reflected in the ordering of the Product Backlog. The higher ordered Product Backlog items is work that the Product Owner wants to have done in an upcoming Sprint. These items are usually clearer and has more detail than lower ordered ones and should be Ready enough to be presented during the Sprint Planning. What is the best description of Ready Product Backlog items?**

- A. They are in a User Story format.
- B. They are testable use cases.
- C. They are clear enough and have enough information for the Product Owner and Developers to understand the work that needs to be done and to create a forecast of Product Backlog items to implement the Sprint Goal.
- D. They are functional tasks (i.e. design, frontend, backend, architecture) that are clear enough to know who will be doing what during the Sprint.

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QUESTION 03-78-80

**A client has just hired you to lead a new project where three teams new to Scrum will be working on their new product. What would you propose?**

- A. Combine the teams into a single Scrum Team.
- B. There should be separate Product Owners and Product Backlogs for each Scrum Team.
- C. The product only has one Product Backlog and there should only be a single Product Owner.

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**QUESTION 03-79-80**

**Which best describes the management style used in the Scrum framework?**

(choose the best answer)

- A. Authoritarian
- B. Decentralized
- C. Persuasive
- D. Assertive

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QUESTION 03-80-80

**Scrum is founded on empirical process control theory and one of the pillars that upholds its implementation is transparency. In what ways can you maximize transparency of the Product Backlog?**

- A. The primary source of information, for the product, comes from the Product Backlog and the items in the Product Backlog are small enough to be done inside of a Sprint but big enough to show progress.
- B. The Product Backlog updates or changes require stakeholder approval.
- C. The Product Backlog is maintained using an online tool.
- D. The Product Backlog is a complete set of requirements for the product.
- E. Product Backlog items should be pre-assigned to the individual members and no larger than 8 Story Points or larger than one day.

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QUESTION 04-34-80

**When is the development of a Product Backlog item considered finished?**

(choose the best answer)

- A. When the Sprint time-box ends.
- B. When all tests have been passed.
- C. When there is no more work remaining to make the item potentially shippable.
- D. When all of the tasks are completed.

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QUESTION 04-36-80

**Which is NOT a true statement about the Definition of Done?**

(choose the best answer)

- A. It increases transparency.
- B. It provides a shared understanding of what it means when work is complete.
- C. It guides the Developers on what must be satisfied before the Scrum Master can close the Sprint.
- D. It provides guidance on how many Product Backlog items the Developers can select for a Sprint.
- E. It guides the Developers in forecasting how much work might be done for the Sprint.
- F. It defines what it takes for an Increment to be ready for release.

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QUESTION 04-39-80 (02.2022)

**Which of the following pairs, related to Tuckman's Model of Group Dynamics, is INCORRECTLY matched?**

(choose the best answer)

- A. Storming: Team tries to accomplish work
- B. Forming: Team is mature with experience
- C. Norming: Team begins to sort out internal differences
- D. Performing: Team's efficiency is at its optimal level

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QUESTION 04-43-80

**Which of the following events has the shortest time-box for a four-week Sprint?**

(choose the best answer)

- A. Sprint Retrospective
- B. Sprint Planning
- C. Sprint Review
- D. Product Backlog Refinement

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QUESTION 04-44-80

**Which role is responsible for understanding the requirements of the product and creating the deliverables?**

(choose the best answer)

- A. The Team Leader
- B. The Developers
- C. The Scrum Master
- D. The Product Owner

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- B. **The Developers**
- C. The Scrum Master
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QUESTION 04-54-80

**Which concept is the basis of the business justification aspect in Scrum?**

(choose the best answer)

- A. Risk-driven delivery
- B. Value-driven delivery
- C. Time-driven delivery
- D. Change-drive delivery

QUESTION 04-54-80

**Which concept is the basis of the business justification aspect in Scrum?**

(choose the best answer)

- A. Risk-driven delivery
- B. Value-driven delivery
- C. Time-driven delivery
- D. Change-drive delivery



QUESTION 04-62-80

**True or False: In order to start the first Sprint, Scrum only requires a Product Owner with enough ideas, Developers to execute on those ideas, and a Scrum Master to guide the process.**

- A. TRUE
- B. FALSE

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QUESTION 04-65-80

**Which of the following items should NOT be raised during a retrospective meeting?**

(choose the best answer)

- A. There should be more emphasis on unit testing in the future, to improve overall quality.
- B. The build process is manual and takes too long, Research and implementation of an automated build framework should be done.
- C. John, the tester, is struggling to find defects. The Scrum Master requests that test training is required for this resource.
- D. Automated regression test suites are taking too long to run. A review of the tests, to eliminate redundant or unnecessary tests, is required.

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QUESTION 04-78-80

**A Scrum Team has been working on the same product for 12 Sprints. What would likely be the immediate impact on the original Scrum Team if two new Scrum Teams are to be added the same product?**

(choose the best answer)

- A. Its productivity is likely to decrease.
- B. Its productivity is likely to increase.
- C. Its productivity is likely to stay the same.

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QUESTION 04-80-80

**True or False: A Scrum Team must have a Product Owner and Scrum Master.**

- A. False. A Scrum Master is only necessary when requested or needed.
- B. True. Each must be a full-time member on the Scrum Team.
- C. True. Their participation and availability will impact the outcomes produced by the Scrum Team.
- D. False. If a Product Owner is unavailable, he/she can be replaced by a Business Analyst.

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QUESTION 04-01-80

**Non-functional requirements (i.e. performance, security, technical debt) are typically not visible to end users or stakeholders. How would you ensure these items are transparent?**

(choose the best answer)

- A. Add them to the Hardening Sprints.
- B. Add them to the Product Backlog or the Definition of Done.
- C. Add them to a specific swimlane at the top of the Scrum Board.
- D. Assign them to an external team to take care of.

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QUESTION 03-46-80

**True or False: A Product Owner should handle all the responsibilities of a traditional project manager.**

- A. True
- B. False

QUESTION 03-46-80

**True or False: A Product Owner should handle all the responsibilities of a traditional project manager.**

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QUESTION 03-47-80

**True or False: The Product Owner should use User Stories for composing the Product Backlog items.**

- A. True
- B. False

QUESTION 03-47-80

**True or False: The Product Owner should use User Stories for composing the Product Backlog items.**

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- B. **False**

QUESTION 04-02-80

**Product Backlog refinement is an ongoing process in which the Product Owner and the Developers collaborate on the details of the items in the Product Backlog. When should this activity occur?**

(choose the best answer)

- A. In between sequential Sprints (i.e. between Sprint n and Sprint n+1)
- B. 1 or 2 Sprints ahead or in the actual Sprint.
- C. In Sprint 0
- D. During Sprint Retrospective.

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QUESTION 04-08-80

**Who is responsible for estimating the size of Product Backlog items?**

(choose the best answer)

- A. The Scrum Master.
- B. The Developers by themselves.
- C. The Product Owner.
- D. The Technical Architect.
- E. The Developers after clarifying the requirements with the Product Owner.

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QUESTION 04-21-80

**Why does Scrum require having a new Increment of working software done at the end of every Sprint?**

(choose the best answer)

- A. To ensure all selected items from Sprint Planning has been done.
- B. For the purpose of transparency.
- C. Because it is the Product Owner's commitment to management.
- D. In order to maximize utilization of the Developers.

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QUESTION 04-04-80

**Scrum is founded on empirical process control theory and one of the pillars that upholds its implementation is transparency. In what ways can you maximize transparency of the Product Backlog?**

(choose the best answer)

- A. The Product Backlog is divided by future Sprints.
- B. Product Backlog items are estimated in Story Points.
- C. The Product Backlog is managed using Jira.
- D. The Product Backlog is ordered and available to all stakeholders.

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QUESTION 04-09-80

**Which statement regarding the Product Backlog is FALSE?**

(choose the best answer)

- A. It is an inventory of work to be done for the Product.
- B. Ordered based on value, priority, risk, and dependencies.
- C. It is a finalized list of requirements to be done for the Product.
- D. It is managed by the Product Owner.

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