

QUESTION 02-17-80

Who has the “final say” on the order of the items in the Product Backlog?

(choose the best answer)

- A. The Scrum Master
- B. The Developers
- C. The Product Owner and The Scrum Master
- D. The Product Owner

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QUESTION 02-18-80

How frequently should product releases occur?

(choose the best answer)

- A. Every 3 months.
- B. Every Sprint.
- C. Frequent enough to minimize the risk of the product's value deviating from the market.
- D. By the end of Product development.
- E. At least every 6 months.

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QUESTION 02-19-80

How much time should a Product Owner spend with the team members?

(choose the best answer)

- A. As much as required by the senior management.
- B. 100% of the time.
- C. As much as needed to maximize the deliver of value.
- D. As much as required by the customer.

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QUESTION 02-20-80

What can a Burn-down chart show?

(choose the best answer)

- A. The evolution of the level of uncertainty during a project.
- B. How much work is remaining until the end of the Sprint.
- C. How many additional days is required before the Sprint can end.
- D. How much additional velocity is needed to complete the work before the end of the Sprint.

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QUESTION 02-21-80

What pre-requisites must be met before a Sprint Planning can start?

(choose the best answer)

- A. A fully refined Product Backlog.
- B. Approval from the steering committee.
- C. Availability of key Scrum Team members.
- D. User Stories that conform with the Definition of Ready.
- E. The preparedness of the Product Owner.
- F. There are no such pre-requisites.

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QUESTION 02-22-80

Who is considered the chief product visionary?

(choose the best answer)

- A. The Chief Executive Officer (CEO)
- B. The Chief Marketing Officer (CMO)
- C. The Product Owner
- D. The Scrum Master

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- C. **The Product Owner**
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QUESTION 02-23-80

What would best describe the essence of Scrum?

(choose the best answer)

- A. A process that maximizes productivity.
- B. An evolution of the traditional waterfall process.
- C. A small group of people that is highly flexible and adaptive.
- D. A process that maximizes utilization of team members.

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QUESTION 04-24-80

Which of the following is a benefit of the agile process promoting early and frequent feedback?

(choose the best answer)

- A. The total number of defects found during the project is much higher than on traditional software development projects such as waterfall.
- B. There is less rework because customers see the product regularly.
- C. It is easy to determine the developer who introduces the most defects when integrating code.
- D. There is enough time to complete all features scheduled for the given iteration.

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QUESTION 02-24-80

You are a Product Owner who is also responsible for monitoring the TCO (Total Cost of Ownership).

What are the costs that can influence the TCO of the product being built?

(choose the best answer)

- A. All the investments (conception, development, operation and maintenance) to be made in the product.
- B. The accrued cost compared to the value generated by the product.
- C. The financial funding of product development, where each Sprint has a fixed cost.

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QUESTION 02-25-80

Which of the following is TRUE about the Product Owner?

(choose the best answer)

- A. The Product Owner describes the Increment at the Sprint Planning and ensures that the Developers deliver it before the end of the Sprint.
- B. The Product Owner is accountable for creating and sustaining a Product Backlog that maximizes value and represents the needs of the stakeholders.
- C. The Product Owner is responsible for creating User Stories in agreement with the stakeholders.
- D. The Product Owner ensures that the Product Backlog items assigned to the Developers adhere to the Definition of Ready.

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Which of the following is TRUE about the Product Owner?

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QUESTION 02-26-80

How will an organization know the outcomes of a product that is currently in development?

(choose the best answer)

- A. By comparing the estimated time for development versus the actual time spent.
- B. By an increase of velocity trends from Sprint to Sprint.
- C. By the pattern of Increment approvals by the Product Owner and stakeholders at the Sprint Review.
- D. By releasing often, and updating KPIs (key performance indicators) on value after every release and feeding this information back into work on the Product Backlog.

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Who is ultimately responsible for estimating the effort needed to complete Product Backlog items?

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- A. The Developers.
- B. The Business Analysts.
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QUESTION 02-28-80

Who is best in deciding whether or not to release the latest Product increment to the users?

(choose the best answer)

- A. The Scrum Team
- B. The Scrum Master
- C. The Product Owner
- D. The QC Team
- E. The Developers
- F. The Release Manager

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QUESTION 02-29-80

How can the Product Owner benefit from having time-boxed Sprints?

(choose the best answer)

- A. By having shippable increments every Sprint, he/she can have work released to obtain feedback from users and the market.
- B. By assuring that the project will be fully delivered by the expected deadline.
- C. By having shippable increments every Sprint, the Business Analysts can give sign off on the Increment at least every Sprint Review.
- D. By ensuring that the Sprint Backlog committed at Sprint Planning is completed.
- E. By being able to manage the performance of the Developers.

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QUESTION 02-30-80

A Product Owner is applying value estimations to Product Backlog items. Is this acceptable?

(choose the best answer)

- A. No. Value estimations are not allowed in Scrum as the Developers are the only ones allowed to add estimations.
- B. Yes. It's OK as it can help the Product Owner order the Product Backlog and validate the expected value against the actual delivered value.
- C. Yes. As the value maximizer, the Product Owner must use value points to determine the upfront value of the product in order to guaranteed the success of the product.

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QUESTION 02-31-80

Who must ensure the Product Backlog is refined and in a healthy state?

(choose the best answer)

- A. Stakeholders
- B. The Developers
- C. The Business Analyst
- D. The Product Owner

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QUESTION 02-32-80

How frequently should the Product Owner communicate and reiterate the product vision to the Scrum Team and the product's Key Stakeholders?

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- A. Only once before the first Sprint.
- B. Early and often.
- C. At every Daily Scrum.
- D. At every Sprint Review.

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When can the Product Backlog be revised?

(choose the best answer)

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QUESTION 04-07-80

How is architecture and infrastructure handled?

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- B. They are done in Sprint 0.
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(Ein Spike ist eine zeitlich begrenzte User Story oder ein Task mit der Intention, eine Frage zu recherchieren oder ein Problem zu lösen. Der Fokus eines Spikes liegt eher beim Sammeln von Informationen und Finden einer Antwort auf eine Frage statt darauf, ein lieferbares Produkt zu entwickeln.)

QUESTION 02-34-80

Who is primarily responsible for promoting and supporting Scrum as defined by the Scrum Guide?

(choose the best answer)

- A. The Head of Agile transformation
- B. The Scrum Master
- C. The Product Owner
- D. The Developers
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You are a Product Owner of a Scrum Team. In the middle of the Sprint, you find out that the Developers will not be able to finish the Sprint Backlog by the end of the Sprint. What is the most appropriate response?

(choose the best answer)

- A. Ask the team how much more time is needed and extend the Sprint accordingly.
- B. Redefine the Sprint Goal to be aligned with the new commitment.
- C. Work with the Developers to re-work selected Product Backlog items in the Sprint Backlog in order to meet the Sprint Goal.
- D. Shorten or postpone selected Scrum Events in order to allocate additional development time.
- E. Tell the Developers that it is their responsibility to meet their commitments. Overtime may be necessary.

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QUESTION 02-36-80

An organization that is new to Scrum wants to know how the interactions should be between the Product Owner and the Stakeholders. Which statement best describes the relationship?

(choose the best answer)

- A. The Product Owner has full authority over the requirements and should only involve the stakeholders during the approval process.
- B. The stakeholders transfer requirements to the Product Owner to convert to User Stories in the Product Backlog.
- C. The Product Owner demos the Increment at Sprint Review for final user acceptance approval by the stakeholders.
- D. The Product Owner proactively seeks feedback and expectations from stakeholders in order to make changes to the Product Backlog.

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The purpose of the Sprint Review is to:

(choose the best answer)

- A. Inspect the Increment and adapt the Product Backlog.
- B. Inspect the performance of the Developers.
- C. Demo work that is done and work that is near to completion to the Stakeholders.
- D. Provide a status report on the project.

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QUESTION 02-38-80

What best describes an Increment?

(choose the best answer)

- A. The sum of all the Product Backlog items completed during the Sprint.
- B. All items in the Sprint Backlog that are done but not yet tested.
- C. The sum of all the Product Backlog items completed during the Sprint plus the value of the Increments of all previous Sprints.
- D. All 'Done' items in the Sprint Backlog.
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QUESTION 02-39-80

True or False: A Product Backlog is never complete.

Choose only ONE best answer.

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- B. False – A complete Product Backlog should be fully defined before starting the first Sprint.

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QUESTION 02-40-80

Who's responsible for product change management in Scrum?

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- B. The Developers.
- C. The Scrum Master.
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QUESTION 02-41-80

Which is a valid description for the order of the items in the Product Backlog?

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- A. They are aggregated into pre-planned Sprints.
- B. They are segmented into User Stories and non-functional items.
- C. Lower valued and less clear items towards the bottom.
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QUESTION 02-42-80

What best describes the Product Backlog?

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- B. An approved list of product requirements that should be completed by a set period of time.
- C. A list of all funded Sprints and pre-allocated items within those Sprints.
- D. A repository of user stories that the Developers select from that complements a separate technical backlog owned by the Developers.

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QUESTION 02-43-80

Which practice must be used by a Product Owner to manage the Product Backlog and share the Product Backlog progress?

(choose the best answer)

- A. A Product Backlog burn-down chart.
- B. A Value burn-up chart.
- C. A Gantt chart.
- D. Any projective practice based on trends of work completed and upcoming work to be done.
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QUESTION 02-44-80

How can a Product Owner to validate the results of his/her assumptions made for the Product?

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- A. Set the Sprint Goal before selecting Product Backlog items at Sprint Planning to ensure that the Developers deliver an Increment within the scope by the end of the Sprint.
- B. Having detailed and thorough User Acceptance Testing applied at the end of each Sprint.
- C. Releasing Increments to the market, early and often, to learn about the business assumptions built into the product.

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QUESTION 02-45-80

What is the typical sequence of Scrum events?

(choose the best answer)

- A. Sprint Planning, Sprint Review, Daily Scrum, Sprint Retrospective
- B. Sprint Planning, Daily Scrum, Sprint Review, Sprint Retrospective
- C. Sprint Planning, Daily Scrum, Sprint Retrospective, Sprint Review
- D. Sprint Review, Sprint Retrospective, Sprint Planning, Daily Scrum

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QUESTION 02-46-80

What are the limitations on the decisions of the Product Owner for the Product Backlog?

(choose the best answer)

- A. All change and update requests must come from the head of Product development.
- B. There are no limitations. The Product Backlog is fully owned by the Product Owner and the entire organization must respect a Product Owner's decisions.
- C. Changes must be approved by QC to ensure that the work conforms with minimum quality standards.
- D. Technical and architectural work that needs to be done first before functionality can be implemented.
- E. The Scrum Team's Definition of Ready. Items must conform with the Definition of Ready before changes can be made to the Product Backlog.
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QUESTION 02-47-80

A Scrum Team towards the end of a Sprint. The last remaining item is taking longer than expected. The Developers inform the Product Owner that they will not be able to complete the item before the time-box due to complexity. What should the Product Owner do?

(choose the best answer)

- A. Accept that the estimation was incorrect. Help the team, moving forward, in improving the estimations.
- B. Report the failure of the Developers to management.
- C. Cancel the Sprint.
- D. Reprimand the Developers for providing poor estimates.

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QUESTION 02-48-80

How are Product Backlog items selected in scaled Scrum where there are multiple Scrum Teams?

(choose the best answer)

- A. The highest performing team creates their Sprint Backlog first and then the next highest performing team and so on.
- B. The items are randomly assigned to each team.
- C. The Product Owner assigns each team with a set of items.
- D. Each team provides the Product Owner with their capacity and the Product Owner creates the Sprint Backlogs based on each team's capacity.
- E. The teams pull items in agreement with the Product Owner and other teams.

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QUESTION 02-49-80

Who is accountable for maximizing the value of the work the Developers do?

(choose the best answer)

- A. The Scrum Master
- B. The Product Owner
- C. The Developers
- D. The Sales Team

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QUESTION 025-40-80

SCRUM is short for:

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- B. Nothing. Its not an acronym
- C. Safe Controlled Response Under Management
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QUESTION 02-55-80

A company has two products. Which of the following is an acceptable way of forming Scrum Teams?
(choose the best answer)

- A. There should be one Product Owner supported by a Junior Product Owner.
- B. There is a single Product Owner for each product.
- C. There must be a single Product Owner across all products.
- D. There should be a Chief Product Owner and one Product Owner for each product.

QUESTION 02-55-80

A company has two products. Which of the following is an acceptable way of forming Scrum Teams?

(choose the best answer)

- A. There should be one Product Owner supported by a Junior Product Owner.
- B. **There is a single Product Owner for each product.**
- C. There must be a single Product Owner across all products.
- D. There should be a Chief Product Owner and one Product Owner for each product.

QUESTION 02-56-80

Which of the following does not conform with Scrum?

(choose the best answer)

- A. Hardening Sprints
- B. Refactoring
- C. Progress tracking
- D. Release planning

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QUESTION 02-57-80

Product Backlog refinement is:

(choose the best answer)

- A. Only a concern for the Product Owner.
- B. A Scrum event.
- C. Is only done once per Sprint.
- D. An ongoing activity.

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QUESTION 02-59-80

Which of the following is a valid reason for the Product Owner to be aware of technical debt?

(choose the best answer)

- A. To track the quality of individual Developers.
- B. To have a better understanding of the total-cost-of-ownership as it is affected by the maintenance cost.
- C. There's no reason, the Developers are the only ones that should be concerned with technical debt.

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QUESTION 02-60-80

Why would technical debt be important for Product Owners?

(choose the best answer)

- A. Because it increases the "total cost of ownership"
- B. It wouldn't, the Product Owner's only focus is value.
- C. Because it increases the value delivered to the users.

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QUESTION 02-61-80

How should the Product Owner make release projections?

(choose the best answer)

- A. By any method s/he finds appropriate.
- B. By using a trend line in the burn-down chart.
- C. By dividing the remaining amount of work in the Product Backlog to the latest calculated velocity.
- D. This is the responsibility of the Scrum Master to forecast the release dates.

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QUESTION 02-62-80

Which of the following is a reason for the Product Owner to pay attention to technical debt?

(choose the best answer)

- A. To track the performance of individual Developers.
- B. To understand how technical debt can impact the velocity of the Scrum Team in the future.
- C. There's no reason for the Product Owner to pay attention to technical aspects.

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QUESTION 02-63-80

Which of the following helps the Product Owner avoid waste in the project?

(choose the best answer)

- A. Only breakdown large Product Backlog items after they have been moved to the Sprint Backlog.
- B. Don't add too much detail to the Product Backlog items until they have moved towards the top of the Product Backlog.
- C. Make all Product Backlog items as clear as possible from the beginning of the project in order to avoid unplanned changes.

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QUESTION 02-64-80

The Product Owner should track the performance of the project at least...

(choose the best answer)

- A. every Sprint.
- B. every Daily Scrum.
- C. once per release.
- D. once a week.

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QUESTION 02-65-80

What is the typical size of items in a Sprint Backlog as compared to the average size of items in the Product Backlog?

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- A. On average, the Sprint Backlog items are smaller.
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Halfway through a Sprint, the Developers realize they do not have enough capacity to finish all of the items in the Sprint Backlog. They immediately inform the Product Owner that they under-estimated the work. As a Product Owner, what is the most appropriate response?

(choose the best answer)

- A. Replace some of the items in the Sprint Backlog with smaller items from the Product Backlog.
- B. Tell the team that they must complete all work as their commitment from Sprint Planning.
- C. Postpone the Scrum events to gain more capacity.
- D. Help the Developers adjust the work to meet the Sprint Goal.

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QUESTION 02-67-80

How should the Product Backlog be ordered?

(choose the best answer)

- A. Most complex to least complex.
- B. Lowest risk to highest risk.
- C. Least dependencies to most dependencies.
- D. By any means the Product Owner decides will maximize the flow of value.

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QUESTION 02-68-80

The Developers are ready to start the first Sprint, however, the Product Backlog is not complete yet.

What should the Product Owner do?

(choose the best answer)

- A. Ask the Developers help you refining the Product Backlog instead of starting the first Sprint.
- B. Let the team start the first Sprint, and continue refining the Product Backlog.
- C. Dedicate the first Sprint to detailing and finalizing the Product Backlog.

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QUESTION 02-69-80

How would the Product Backlog be impacted by the changes in the environment in which the product will be used?

(choose the best answer)

- A. It evolves to reflect the changes.
- B. There's no effect on the Product Backlog.
- C. The Product Backlog should be kept high-level enough to tolerate such changes.
- D. The old baselined Product Backlog would be saved, and a new one would be created for the rest of the project.

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QUESTION 02-70-80

Who can do the legwork of gathering the marketplace data for the Product Owner?

(choose the best answer)

- A. Only the Product Owner
- B. Anyone can do the legwork
- C. Subject matter experts
- D. The Scrum Team

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QUESTION 02-71-80

The Product Owner is using split testing to measure the end users' satisfaction and using the data to evolve the Product Backlog for the remaining Sprints. Is this ok?

(choose the best answer)

- A. Yes
- B. No

QUESTION 02-71-80

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- A. Yes
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QUESTION 02-73-80

When should the project plan be updated?

(choose the best answer)

- A. The Product Backlog is the project plan and can be updated at anytime.
- B. The project plan is updated before the first Sprint.
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QUESTION 02-74-80

The Product Owner usually ensures value by maximizing ...

(choose the best answer)

- A. Return on investment.
- B. Revenue.
- C. Number of features delivered.
- D. Profit.

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The business value is usually connected to the return on investment (ROI) concept.

When the ROI is increased, the value is normally increased as well.