

QUESTION 01-44-80

How could the success of the project be evaluated?

(choose the best two answers)

- A. Increased velocity
- B. Improved KPIs through frequent releases
- C. Increased customer satisfaction
- D. Lower production cost
- E. Delivering an Increment every Sprint

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QUESTION 01-45-80

How should a Product Backlog item be refined before its development begins?

(choose the best two answers)

- A. In away that it's clear enough for the Developers.
- B. All the tasks required for completing it should be identified
- C. In a way that it can be "Done" in the time-boxed duration of one Sprint
- D. It should be clear which Developer is responsible for it.

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QUESTION 01-46-80

What are the benefits of having a solid product vision?

(choose the best three answers)

- A. It gives an overall direction to the Sprints
- B. It makes it easier to inspect the incremental progress of the product
- C. It helps the team stay focused and make better decisions
- D. It's a traditional concept and there are no benefits for it
- E. It helps identify the best time for releasing the product
- F. It helps identify when the complete Product Backlog should be finished

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QUESTION 01-47-80

What factors would the Product Owner take into consideration when making release decisions?

(choose the best four answers)

- A. Can customers actually absorb the new release?
- B. The risk that the product's value can get out of line with the marketplace.
- C. The costs and benefits of the upgrade.
- D. The customers that will be constrained by the new release.
- E. Approval of the Key Stakeholders.
- F. The amount of work remaining toward the Sprint Goal
- G. Does the Increment meet the Definition of Done?

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QUESTION 01-48-80

How does the Definition of Done help the Scrum Team?

(Choose the best three answers)

- A. Definition of Done is used to assess when work is complete on the product Increment.
- B. Definition of Done helps in inspection and adaptation.
- C. Definition of Done guides the Scrum Team in knowing how many Product Backlog items it can select during a Sprint Planning.
- D. Definition of Done helps to calculate velocity of the Scrum Team.
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QUESTION 01-49-80

Which KVAs (Key Value Areas) would the Product Owner consider when developing and delivering value to the marketplace?

(choose the best three answers)

- A. Time-to-Market
- B. Current Value
- C. Ability to Innovate
- D. Employee Satisfaction
- E. Risk Reduction
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QUESTION 01-50-80

What is typical work for a Product Owner between the end of the Sprint Planning and before the Sprint Review?

(choose the best three answers)

- A. Assign tasks to the Developers.
- B. Answer questions from the Developer's about items.
- C. Prepare financial reports.
- D. Refine the Product Backlog with the Developers.
- E. Measure the Sprint performance.
- F. Attend the Daily Scrums.
- G. Collaborate with stakeholders.

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QUESTION 01-51-80

Which options are acceptable when the Product Owner wants to be informed of the progress in the middle of the Sprint?

(choose the best two answers)

- A. Ask the Developers for daily reports.
- B. Ask the team leader for daily briefs.
- C. Attend the Daily Scrum.
- D. Ask the Scrum Master for daily briefs.
- E. Check the Scrum board (if exists).

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QUESTION 01-52-80

What are the characteristics of a Product Backlog Item that is “Ready” for selection in a Sprint Planning?

(choose the best three answers)

- A. Can be 'Done' within a single Sprint.
- B. The requirements cover all use cases.
- C. Some where near the top of the Product Backlog.
- D. Well refined.
- E. Is approved and signed off by management.
- F. Can be implemented within one Sprint and tested in the next Sprint.

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QUESTION 01-53-80

Product Backlog refinement ...

(choose the best three answers)

- A. Can be done during the Sprint Planning.
- B. Is only used to prepare for the next Sprint Planning.
- C. Is an ongoing process.
- D. is time-boxed to a maximum of 4 hours.
- E. Is the act of adding description, order, and size to Product Backlog items.
- F. Is optional if the Scrum Team does not have the time.

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QUESTION 01-54-80

What does Product Backlog management include?

(choose the best three answers)

- A. Ordering the items in the Product Backlog to best achieve goals and missions.
- B. Optimizing the value of the work the Developers perform.
- C. Presenting Product Backlog items to the Key Stakeholders.
- D. Ensuring that the Product Backlog is visible, transparent, and clear to all, and shows what the Scrum Team will work on next.
- E. Moving Product Backlog items into the Sprint Backlog,

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QUESTION 01-55-80

Which are considered Scrum Values?

(choose all that apply)

- A. Self-organization
- B. Courage
- C. Commitment
- D. Respect
- E. Focus
- F. Effectiveness
- G. Agility
- H. Openness

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QUESTION 01-56-80

Who participates in the Sprint Planning?

(choose the best three answers)

- A. The Key Stakeholders
- B. The Product Owner
- C. The Scrum Master
- D. The Technical Architect
- E. The Developers

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QUESTION 01-57-80

What does the Cone of Uncertainty show?

(choose the best answer)

- A. How much work remains till the end of the Sprint.
- B. Hierarchy of tasks that comprise a project.
- C. How much is known about the Product over time.
- D. Dependencies, start times and stop times for project tasks.

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QUESTION 01-58-80

What technique should be used to create a Product Backlog item?

(choose the best answer)

- A. Use Cases.
- B. User Stories.
- C. Acceptance Tests.
- D. Any technique, even a mix of several techniques.
- E. Scenarios.

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QUESTION 01-60-80

Who is allowed to change the Sprint Backlog during the Sprint?

(choose the best answer)

- A. The Scrum Team
- B. The Product Owner
- C. The Scrum Master
- D. The Developers
- E. The Developers and the Product Owner

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Who is allowed to change the Sprint Backlog during the Sprint?

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- A. The Scrum Team
- B. The Product Owner
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QUESTION 01-61-80

True or False: An effective Product Owner has a deep understanding of the market in which the Product will exist.

Choose only ONE best answer.

- A. TRUE
- B. FALSE
- C. It Depends

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QUESTION 01-62-80

Who is the most important stakeholder that the Product Owner should satisfy?

(choose the best answer)

- A. The end users
- B. The Scrum Master
- C. All stakeholders are equally important
- D. The developers
- E. The higher managers

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QUESTION 01-63-80

Who is able to best identify who the Key Stakeholders are for the Product?

(choose the best answer)

- A. The Product Owner
- B. The Scrum Master
- C. The Scrum Team
- D. The Developers
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QUESTION 01-64-80

What does the word 'development' mean in the context of Scrum?

(choose the best answer)

- A. Product development, its releasing and sustaining.
- B. Software and hardware development.
- C. Development of an operational environment for the Product.
- D. Research and identifying of viable markets, technologies, and Product capabilities.
- E. Complex work that can include, but is not limited to, all of the suggested options above.

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QUESTION 01-65-80

The Developers are waiting for a specific software component that they need to integrate and use. The component should be ready in two months. The Product Backlog items with highest priorities depend on this specific component. What should the Product Owner do?

(choose the best answer)

- A. Transfer the dependent items to the Integration Team.
- B. Remove the dependent items from the Product Backlog and put them in a special wait list. When the dependency is resolved, the items should be returned back to the Product Backlog.
- C. Re-order the Product Backlog to maximize the flow of value and deliver an Increment with at least some product functionality in the next Sprint.
- D. Nothing. The existing order in the Product Backlog already reflects values of specific items. The most valuable items are on the top.

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QUESTION 01-66-80

What best describes the Sprint Backlog?

(choose the best answer)

- A. The Product Backlog items selected for this Sprint plus a set of the Developer's internal tasks.
- B. A Sprint Goal, Product Backlog items selected for this Sprint, and the plan for delivering them.
- C. The Product Backlog items selected for this Sprint.

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QUESTION 01-67-80

Who is responsible for creating of the Definion of Done?

(Choose only ONE best answer.)

- A. The Scrum Team
- B. The Developers
- C. The Product Owner
- D. The Scrum Master

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QUESTION 01-68-80

Who is responsible for the monitoring of the remaining work towards the Product Goal?

(choose the best answer)

- A. The Scrum Master
- B. The Scrum Master and the Developers
- C. The Product Owner
- D. The Scrum Team
- E. The Developers
- F. The Product Owner and the Developers

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QUESTION 01-69-80

Who is accountable for the ordering of the Product Backlog?

(choose the best answer)

- A. The Developers
- B. The Product Owner and the Developers
- C. The Product Owner
- D. The Product Owner and the customer
- E. The Product Owner, the customer, and the Developers

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QUESTION 01-70-80

Who is responsible for sizing the work effort in the Product Backlog?

(choose the best answer)

- A. The Product Owner
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QUESTION 01-71-80

On the 3rd day of a 10 day Sprint, a customer is requesting to add 2 new features to the product. As a Product Owner, which action is most appropriate?

(choose the best answer)

- A. Ask the Developers to add these features to the current Sprint.
- B. Ask the Scrum Master add these features to the current Sprint.
- C. Introduce these features at the next Sprint Planning.
- D. Introduce these features at the next Daily Scrum.

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QUESTION 01-72-80

A person that is new to the Product Owner role is unsure how to manage the Product Backlog. He does understand that the Product Backlog contains all of the user features but he's unsure about where to put the stability requirements, performance requirements, product functionality, documentation, and fixes. What advice would you give the new Product Owner?

(choose the best answer)

- A. They all belong on the Product Backlog. Product Backlog is supposed to be the single source of truth for all the work to be done for the product.
- B. Product Backlog is a tool for the Product Owner. The Product Owner represents the users and stakeholders. Non-functional requirements should be handled separately by the Developers in order to reduce complexity for the Product Owner.

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QUESTION 01-73-80

Who takes the lead in terms of getting feedback from the Key Stakeholders in the Sprint Review?

(choose the best answer)

- A. The Scrum Master
- B. The Developers
- C. The Scrum Team
- D. The Product Owner

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QUESTION 01-74-80

Who must ensure that the product being released is delivering the most value to its users?

(choose the best answer)

- A. The Scrum Master
- B. The Developers
- C. The Product Owner
- D. The CEO
- E. The entire Scrum Team

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QUESTION 01-75-80

As a Product Owner, how much of your time must be dedicated to be with the Developers?

(choose the best answer)

- A. Your presence is only required at Sprint Planning, Sprint Review, and Sprint Retrospective as the Developers are self-managing and should not be interrupted
- B. At least half of yourtime.
- C. However much time the Developers need you to be present.
- D. Enough time that you're not surprised by the outcome ofthe released Increment.
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QUESTION 03-16-80

True or False: The Scrum Master should not begin the Sprint Planning until the Product Owner has the Sprint Goal prepared.

- A. True
- B. False

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- A. True
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QUESTION 03-17-80

True or False: All Scrum Teams working on the same Product pull work from the same Product Backlog.

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QUESTION 03-18-80

True or False: The ordering of the Product Backlog should NOT be influenced by software dependencies.

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QUESTION 03-20-80

True or False: Product Backlog items that do not have complete acceptance criteria cannot be selected by the Developers in the Sprint Planning.

- A. True
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QUESTION 01-76-80

True or False: The Sprint Review is nothing more than a demo of the Product Backlog items completed during a Sprint.

(choose the best answer)

- A. False, the Sprint Review contains many more activities.
- B. True. There is not much difference between a demo and a Sprint Review.
- C. False, the demo also should include the items completed in the previous Sprints that were not demonstrated for some reason.

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QUESTION 01-77-80

Peter is new to the Product Owner role and is asking you for advice on how to maximize the value of the product being delivered by the team. What advice would be appropriate?

(choose the best answer)

- A. Research competitors in the market.
- B. Gather and analyze customer feedback.
- C. Take ownership of the Product vision.
- D. Do forecasting and feasibility measures.
- E. All of the above are appropriate.
- F. None of the above are appropriate.

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QUESTION 01-78-80

How small should a selected Product Backlog item be at Sprint Planning?

(choose the best answer)

- A. Small enough to make done in one Sprint.
- B. Less than one day to complete.
- C. Small enough for a single team member to make done in a Sprint.
- D. Less than 8 story points.
- E. Small enough to fit on an index card.

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What does the "cone of uncertainty" tell us about Scrum projects?

(choose the best answer)

- A. The uncertainty is usually lowered after the requirements are specified at the beginning of the project
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QUESTION 02-01-80

What provides guidance to the Developers on why they are building the Increment?

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- A. The Sprint Goal
- B. The Product Owner
- C. The Scrum Master
- D. The Sprint Backlog

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QUESTION 02-02-80

How long does a Product Backlog exists?

(choose the best answer)

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- D. As long as a Developer is doing work from it.

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QUESTION 02-03-80

Peter has been asked to take the Product Owner role of a large product initiative. 4 teams new to Scrum will be building this product. He has created the initial Product Backlog but is unsure of how to minimize the dependencies between the Scrum Teams. Which of the following would be the best advice to give Peter? (choose the best answer)

- A. The Product Owner creates separate Product Backlogs for each team.
- B. The Product Owner identifies the dependent items and re-order the Product Backlog items for the Scrum Teams.
- C. The Product Owner works with the Developers from all Scrum Teams on how to best analyze and break apart the work.
- D. The Product Owner has the Technical Leads determine which items will be assigned to which team
- E. The Product Owner notifies the Scrum Master so he/she can resolve the impediment.

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QUESTION 02-05-80

When is the Scrum Team allowed to interact with the Key Stakeholders?

(choose the best answer)

- A. The Sprint Review
- B. Any time where it's valuable to have the Stakeholder input
- C. The Daily Scrum
- D. The Sprint Retrospective

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QUESTION 02-06-80

What would naturally occur if the Product Backlog isn't adequately clear at Sprint Planning?

(choose the best answer)

- A. It will be more difficult for the Scrum Team to forecast work to be done for the Sprint.
- B. Nothing in particular.
- C. The Developers will follow the Product Owner's Sprint Goal.
- D. The meeting is extended in order to refine enough 'ready' items for the Sprint.
- E. The Business Analysts can compensate with a clearly defined Sprint Goal.

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QUESTION 02-07-80

How much of the Scrum Team's capacity is allocated for Product Backlog refinement?

(choose the best answer)

- A. One day or less.
- B. As much as the Scrum Team decides.
- C. No more than 20%.
- D. No more than 5%.

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QUESTION 02-08-80

Which concept illustrates that, as a forecast lengthens, the level of unknowns also increase?
(choose the best answer)

- A. The "Iron Triangle"
- B. Empirical process control
- C. Software Product Life Cycle
- D. The "cone of uncertainty"

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QUESTION 02-09-80

The Scrum Master has asked Peter, the Product Owner, to spend more time with the Scrum Team.

What might have caused this?

(choose the best answer)

- A. Peter is not a full-time Product Owner of the Scrum Team.
- B. What Peter had envisioned as the increment and the actual increment presented at the Sprint Review was completely different.
- C. There are internal conflicts between the Developers.
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QUESTION 02-10-80

Who is responsible for tracking the remaining work in the Sprint Backlog to forecast the likelihood of achieving the Sprint Goal?

(choose the best answer)

- A. The Developers.
- B. The Product Owner and the Developers.
- C. The Product Owner.
- D. The Scrum Master.
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QUESTION 02-11-80

Which statement best describes the job of a Product Owner?

(choose the best answer)

- A. Spending a lot of time with the Developers to clarify the requirements.
- B. Writing clear, transparent and detailed user stories.
- C. Working with stakeholders to identify the most important requirements.
- D. Communicating the project and release performance with the customer and the Developers.

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QUESTION 02-12-80

Who updates the project plan in Scrum?

(choose the best answer)

- A. The Product Backlog is the project plan in Scrum and the Product Owner updates it as new information and insights emerge.
- B. The Business Analysts responsible for managing the project plan and ensuring the Product Backlog is aligned with the project plan.
- C. The Scrum Master is responsible for ensuring the Product Backlog is aligned with the project plan and update dates it at least every Sprint.
- D. Project plans are not allowed in Scrum.
- E. The Project Manager will update the project plan according to the progress of the Product Backlog.

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QUESTION 02-13-80

Yes or No: Could the Product Owner or the Scrum Master also be a Developer on the Scrum Team?

Choose only ONE best answer.

A. Yes

B. No

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Yes or No: Could the Product Owner or the Scrum Master also be a Developer on the Scrum Team?

Choose only ONE best answer.

- A. **Yes**
- B. No

Scrum does not prohibit the Product Owner or the Scrum Master to also be a Developer on the Scrum Team. However, it does increase complexity if a single person has accountabilities across various roles.

QUESTION 02-14-80

As a Product Owner, what should be taken into consideration when ordering the Product Backlog?

(choose the best answer)

- A. Whatever is most appropriate for you to achieve the product's goals and to optimize the value delivered to the users.
- B. How much time the Developers are allocated to the project.
- C. The newest items are added towards the bottom.
- D. The highest priority items are always at the top.
- E. The availability of the technical lead.
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QUESTION 02-15-80

Although Burn-down charts are optional, it can be useful tool for tracking what measure?

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- A. How much business value has been delivered to the customer.
- B. How individual team members are performing.
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QUESTION 02-16-80

True or False: The Product Owner determines the scope of work in the Sprint Backlog for the Developers.

- A. True. This is a responsibility of the Product Owner role.
- B. True. The Product Owner will define the amount of work according to the capacity of the Developers.
- C. True.
- D. False. This is the responsibility of the Scrum Master.
- E. False.
- F. False. The Sprint Backlog is committed by the Developers at the Product Backlog Refinement meeting.

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