

QUESTION 01-12-80

How can the Product Owner bring his Product vision to life?

(choose the best three answers)

- A. Via the Product Backlog and iterating towards that vision every Sprint.
- B. Articulating the product vision to the Scrum Team and the Key Stakeholders early and often.
- C. Asking for an approval of the Upper Management.
- D. Making the Scrum Master bring the vision to the Scrum Team and the Key Stakeholders.
- E. Utilizing the underlying empirical product planning features of Scrum.

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QUESTION 01-13-80

Technical debt...

(choose the best three answers)

- A. is a real risk which can genuinely be incurred
- B. Is a lack of technical supplies
- C. belongs entirely to the Developers. No one else needs to know about it.
- D. Reflects some extra development work
- E. compromises long-term quality of the Product

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QUESTION 01-14-80

Your organization is new to Scrum. Management would like to understand what measures are helpful in determining if value is being delivered. As a Product Owner, which two metrics would be appropriate?

(choose the best two answers)

- A. Time-to-Market.
- B. Customer satisfaction.
- C. Velocity.
- D. Productivity.
- E. Scope.

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QUESTION 01-16-80

What areas of focus can help a Product Owner make sure that the product is delivering value?

(choose the best three answers)

- A. How much can the customer absorb and use the product.
- B. The size or quantity of the User Stories delivered.
- C. How much of the functionality of his product is being utilized.
- D. Direct customer feedback.
- E. The level of accuracy between the done Increment and the original requirements.

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QUESTION 01-17-80

What are the desired benefits of a Product Owner having a clear Product vision?

(choose the best three answers)

- A. A Product vision provides an overarching direction so that Sprints feel cohesive and less like individual pieces of work.
- B. A Product vision provides the Sprint Review a way of inspecting the incremental progress.
- C. It's not mandatory in Scrum and there's no direct benefit.
- D. It helps the Scrum Team stay focused and provides them something to check their decisions against.
- E. A Product vision helps the Scrum Team know how much work is remaining until it can be satisfied.

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QUESTION 01-18-80

As a Product Owner, which of the following would be a valid point of focus?

(choose the best two answers)

- A. Creating User Stories.
- B. Frequently work with customers and stakeholders in identifying potential work that could deliver the most value
- C. Always being near the Scrum Team just in case they need Product Owner support.
- D. Ensuring the project and release status is transparent to customers and stakeholders.

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QUESTION 01-19-80

What measures can help determine product success?

(choose the best three answers)

- A. The product's impact on customer satisfaction.
- B. How much of the planned scope is delivered by the end of the Sprint.
- C. The product's impact on revenue
- D. The product's impact on cost
- E. The Scrum Team's velocity.
- F. The frequency of membership changes within the Scrum Team.

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QUESTION 04-47-80

An eight-hour Sprint Planning is the maximum time-box for Sprints that can be ... long.

(choose the best answer)

- A. Four weeks
- B. Three weeks
- C. One week
- D. Two weeks
- E. Any of the above.

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Sprint Planning has a maximum time-box of 8 hours for one-month Sprints and usually shorter for shorter Sprints. The keyword here is usually. A common practice in some teams is to proportionally shorten the Sprint Planning according to the length of the Sprint time-box. i.e. 4 hour Sprint Planning for 2 week Sprints; 2 hour Sprint Planning for a 1 week Sprint; etc.

QUESTION 04-52-80

The Agile Manifesto states that we value individuals and interactions ... processes and tools.

(choose the best answer)

- A. over
- B. less than
- C. as much
- D. in place of

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QUESTION 01-22-80

Which two stances would NOT be a good representation of a Product Owner implementing Value Driven Development?

(choose the best two answers)

- A. Product Value Maximizer.
- B. Product Visionary.
- C. Coach of the Scrum Team in self-management and cross-functionality.
- D. Lead Facilitator of Key Stakeholder Involvement.
- E. Product Marketplace Expert.
- F. Product Release Decision Maker.
- G. Remover of impediments to the Scrum Team's progress.

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QUESTION 01-23-80

Peter is new to the Product Owner role. He wants to know what sources can be used to gather information about product value. What can be a valid source?

(choose all that apply)

- A. The Sales Director
- B. The CEO
- C. The current and potential customers
- D. Marketplace research reports
- E. The Developers

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QUESTION 01-32-80

What are two valid options if the Product Owner is not available?

(choose the best two answers)

- A. In a case where the Product Owner is permanently absent, a new Product Owner must be appointed. Scrum cannot be applied without a Product Owner.
- B. The Developers work on non-functional requirements such as technical debt, refactoring, bug fixes until the Product Owner becomes available again.
- C. During the Sprint, the Developers make the most ideal decisions to ensure progress is made towards the Sprint Goal and realigns with the Product Owner when he/she becomes available again.
- D. The Scrum Master acts as the Proxy Product Owner.

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QUESTION 03-24-80

True or False: An increase in the velocity and productivity of the team is a positive sign of success as a Product Owner.

- A. True
- B. False

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QUESTION 03-25-80

True or False: All items to be done to the Product, by the Developers, ultimately come from the Product Backlog.

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QUESTION 03-26-80

True or False: All of the items on the Product Backlog must be written by the Product Owner before they are handed over to the Developers.

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True or False: The Product Backlog is reordered by the stakeholders at the Sprint Review.

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QUESTION 01-33-80

Which two attributes could be OPTIONAL for a Product Backlog Item?

(choose the best two answers)

- A. Order
- B. Value
- C. Dependencies
- D. Test descriptions that will prove Product Backlog item completeness when o"Done"
- E. Estimate/Size
- F. Description

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QUESTION 01-34-80

Why is it important for the Product Owner to have awareness of the Definition of Done?

(choose the best two answers)

- A. It helps the Product Owner track the remaining work needed to be done by the end of the Sprint.
- B. It creates transparency regarding progress within the Scrum Team.
- C. It identifies bottlenecks and optimizes team member utilization.
- D. It ensures the Increment reviewed at the Sprint Review is in a shippable state so that the Product Owner can decide whether to release it.

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QUESTION 01-35-80

What key value measures can a Product Owner use to improve the Current Value of the product?

(choose all that apply)

- A. Product Cost Ratio
- B. Employee Satisfaction
- C. Customer Satisfaction
- D. Customer Usage Index

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As a Product Owner, if you had access to the following individuals, what sources might you consult with when considering the value of a product?

(choose all that apply)

- A. Sales Executive or Sales Leader
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QUESTION 01-37-80

During the Sprint, you receive a request from an influential stakeholder to add two new features needed for the product. As a Product Owner, what actions would be appropriate?

(choose the best two answers)

- A. If the items are urgent and important, you can ask the Developers if they can consider whether or not to add the features to the current Sprint.
- B. You can have the Scrum Master work with the Developers to add the features to the current Sprint.
- C. You can add them to the Product Backlog.
- D. You can add them to the Sprint Backlog as long as you remove items of equivalent size.

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QUESTION 01-38-80

What would a Product Owner typically do during a Sprint?

(choose all that apply)

- A. Attend the Daily Scrum to manage the task work flow.
- B. Manage the work for the Developers to optimize utilization and ensure no team member is under-utilized or overloaded.
- C. Work with the Developers on refining the Product Backlog.
- D. Protect the Developers by ensuring that there are no changes made to the scope of the work in the Sprint Backlog.
- E. Collaborate with stakeholders, users, customers, and people in your organization.
- F. Estimate the Product Backlog in order to align with the expectations of the Steering Committee.

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QUESTION 01-39-80

What can you take into consideration when ordering items in the Product Backlog?

(Choose all that apply)

- A. The value of Product Backlog items.
- B. The dependencies between Product Backlog items.
- C. The dependencies to other products.
- D. The availability of the Scrum Master.
- E. The Developer tools and techniques.

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QUESTION 01-40-80

Which of the following can be considered for ordering the Product Backlog?

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- A. Size
- B. Importance
- C. Cost
- D. Risk

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QUESTION 01-03-80

Who is allowed to make changes in the Product Backlog?

(Choose ALL answers that apply)

- A. The Key Stakeholders.
- B. The Developers, in agreement with the Product Owner.
- C. The Product Owner.
- D. Anyone.

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QUESTION 01-04-80

Which Scrum events would people external to the Scrum Team participate?

(choose the best two answers)

- A. The Sprint Review
- B. The Sprint Planning
- C. The Sprint Retrospective
- D. The Daily Scrum

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QUESTION 01-05-80

Which three activities would be the most appropriate for a Product Owner?

- A. Making technical decisions.
- B. Ordering the Product Backlog
- C. Breaking down larger Product Backlog items into smaller ones.
- D. Creating Product Backlog items.
- E. Designing software.
- F. Volunteering for tasks.
- G. Estimating the sizes of Product Backlog items.

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QUESTION 01-07-80

What happens when a Sprint is cancelled?

(choose the best three answers)

- A. All incomplete Product Backlog Items are re-sized and put back on the Product Backlog.
- B. If part of the work is potentially releasable, the Product Owner typically accepts it.
- C. Any completed and “Done” Product Backlog items are reviewed.
- D. Several top Product Backlog Items are taken into the Sprint Backlog to replace the obsolete items.
- E. At the Sprint Retrospective the Scrum Master determines which Developer is responsible for cancelling the Sprint.

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QUESTION 03-28-80

The Sprint Backlog is created at the Sprint Planning.

True or False: It is prohibited to add new work into the Sprint Backlog after Implementation has begun.

- A. True
- B. False

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QUESTION 03-29-80

True or False: After the Product Owner formulates his Product Vision and the tactics to bring this vision to life, it should not be changed until after the next Product release.

- A. True
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QUESTION 03-30-80

True or False: The most suitable time to acquire customer feedback is at the Sprint Review.

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QUESTION 03-31-80

True or False: Every Product Backlog item should be created solely by the Product Owner and only after can the Developers add details after approval from the Product Owner.

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QUESTION 01-08-80

What typically happens during an active Sprint?

(choose the best three answers)

- A. Quality goals do not decrease.
- B. No changes are made that would endanger the Sprint Goal.
- C. Sprint scope is defined at the Sprint Planning and cannot be changed.
- D. The Sprint Goal is changed frequently to reflect the status of the remaining work.
- E. Scope may be clarified and re-negotiated between the Product Owner and Developers as more is learned.

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QUESTION 01-09-80

**As a Product Owner, what are valid considerations when ordering the Product Backlog?
(choose all that apply)**

- A. Alignment with organizational strategies and goals.
- B. Level of risk.
- C. Customer needs.
- D. Developer tools, techniques, and process.
- E. Dependencies on other items in the Product Backlog.

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QUESTION 01-10-80

**Which of the following would best describe the meaning of value in a shippable increment?
(choose the best two answers)**

- A. It is likely to increase customer engagement and happiness with the product.
- B. It has all User Stories that were committed to at the Sprint Planning.
- C. It is completed on time.
- D. It reduces long-term operational costs.
- E. It is approved by the Product Owner at the Sprint Review.

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QUESTION 01-15-80

**How does the Product Owner communicate marketplace knowledge to the Scrum Team?
(choose the best three answers)**

- A. Daily ad hoc interactions
- B. Product Backlog Refinement
- C. Sprint Reviews
- D. Daily Scrums
- E. Sprint Retrospectives

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QUESTION 01-20-80

Who would be considered typical Key Stakeholders?

(choose the best three answers)

- A. The people funding the product development effort.
- B. The customers who are buying or paying for the product.
- C. The end users that use the product.
- D. The people responsible for product marketing.
- E. The people responsible for product development.

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QUESTION 01-20-80

Peter is new to the Product Owner role. He understands that the Product Owner is accountable for Product Backlog. However, he is unsure about how to minimize waste when developing and sustaining the Product Backlog. What advise would you give Peter?

(Choose the best two answers)

- A. Delegate some of the responsibilities to the Business Analysts.
- B. Only fully describe Product Backlog items when it seems sure that they are likely to be implemented
- C. Ensure that the Product Backlog items are clear and unambiguous as possible.
- D. Always write the Product Backlog items as User Stories.

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QUESTION 01-24-80

What are considered attributes of a Product Backlog?

(choose the best three answers)

- A. It is never complete.
- B. As long as a product exists, its Product Backlog also exists.
- C. It is dynamic.
- D. When the final version of a product is rolled out, its Product Backlog is dismissed.
- E. A Product Backlog could be closed when it contains no items to include into the next Sprint.

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QUESTION 03-40-80

True or False: The Scrum Master is accountable for releasing the most valuable product possible.

- A. True
- B. False

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- B. **False**

QUESTION 03-42-80

True or False: The Product Backlog is the single source of all planned work to be undertaken by the Scrum Team.

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- B. False

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- A. **True**
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QUESTION 03-43-80

True or False: The Product Backlog may reordered following the input from Stakeholders at the Sprint Review.

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QUESTION 03-44-80

True or False: Ordering the Product Backlog is part of refining the Product Backlog.

- A. True
- B. False

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QUESTION 03-45-80

True or False: The Developers should have stretch goals set by the Product Owner as a part of Sprint Planning.

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QUESTION 01-25-80

The Product Owner's role is multifaceted. Which of the following are valid Product Owner stances?

(choose the best three answers)

- A. The Lead Facilitator of Key Stakeholder Involvement
- B. The Product Value Maximizer
- C. The Product Marketplace Expert
- D. The Facilitator of Scrum events
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QUESTION 01-26-80

Scrum users must frequently inspect artifacts and progress toward the product's vision and goals. In what ways does a Product Owner take the lead on detecting desirable/undesirable variances?

(choose the best two answers)

- A. At the conclusion of Sprint Planning the Product Owner inspects the Sprint Backlog before allowing the development process to begin
- B. The Product Owner invites stakeholders to the Sprint Review to learn about the current state of the market and how it influences what could be done next to optimize value.
- C. During the Daily Scrum the Product Owner inspects the Sprint burn-down chart in order to create a report on the team's performance.
- D. At the Sprint Review the Product Owner shares the Product Backlog as it stands. He or she projects likely target and delivery dates based on progress to date which results in a revised Product Backlog.

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QUESTION 01-27-80

What impact does technical debt have on the value that the Product Owner wants delivered by the Product?

(choose the best two answers)

- A. Technical debt is only a concern of the Developers as the Product Owner should not be distracted by technical aspects.
- B. Technical debt has no impact on the delivery of value.
- C. Technical debt can reduce the velocity in which new functionality can be created.
- D. More time and money is spent maintaining the product when you have technical debt.

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QUESTION 01-28-80

An organization that is new to Scrum wants to know how the interactions should be between the Product Owner and the Developers. Which two statements best describes the relationship?

(choose the two best answers)

- A. They collaborate frequently in order for the Developers to deliver Increments that address user and stakeholder needs.
- B. The Developers help the Product Owner acquire a deep understanding of the technology being used.
- C. They only interact at the start and end of the Sprints so that the Developers are not distracted while they are doing the work.
- D. The Product Owner manages the work being done in order to maximize the utilization and project performance of the Developers.
- E. They collaborate frequently in order for the Product Owner to make sound decisions in managing the Product Backlog.

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QUESTION 01-29-80

In what context can Scrum be applied?

(choose all that apply)

- A. Research and identifying of viable markets, technologies, and product capabilities.
- B. Development and sustaining of Cloud and other operational environments.
- C. Development of almost everything we use in our daily lives as individuals and societies.
- D. Managing the operation of an organization.
- E. Development of software and hardware.
- F. Development of products and enhancements.

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QUESTION 01-31-80

Product Backlog items have the attributes of:

(choose all that apply)

- A. Description
- B. Value
- C. Order
- D. Size

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What are the best ways for a Product Owner to manage value for the Product?

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- A. Frequently releasing increments to validate assumptions built into the product.
- B. Setting value points on individual Product Backlog items.
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QUESTION 01-41-80

Product Backlog management includes:

(choose all that apply)

- A. Ordering the items in the Product Backlog to best achieve goals.
- B. Clearly expressing Product Backlog items.
- C. Ensuring that the Product Backlog is visible, transparent, and clear to all, and shows what the Scrum Team will work on next.
- D. Optimizing the value of the work the Developers perform.
- E. Ensuring the Developers understand items in the Product Backlog to the level needed.

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QUESTION 01-42-80

In which cases is an Increment valuable?

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- B. It is delivered on time
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In order for a Product Owner to maximize value, he/she must have awareness of which of the following?

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- B. Product vision
- C. Unit test results
- D. Team velocity

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