

Frage 71:

**The Scrum Team is...**

1. ...closely supervised by Management and responsible for all development-related activities. The Scrum Team works in Sprints at a sustainable pace to improve the Scrum Team's focus and consistency.
2. ...responsible for all product-related activities from stakeholder collaboration, verification, maintenance, operation, experimentation, research and development, and anything else that might be required. They are structured and empowered by the organization to manage their own work. Working in Sprints at a sustainable pace improves the Scrum Team's focus and consistency.

Frage 71:

**The Scrum Team is...**

1. ...closely supervised by Management and responsible for all development-related activities. The Scrum Team works in Sprints at a sustainable pace to improve the Scrum Team's focus and consistency.
2. ...responsible for all product-related activities from stakeholder collaboration, verification, maintenance, operation, experimentation, research and development, and anything else that might be required. They are structured and empowered by the organization to manage their own work. Working in Sprints at a sustainable pace improves the Scrum Team's focus and consistency.

Erklärung

Im Scrum Guide 2020 wurde die Selbstverwaltung des gesamten Scrum Teams (alle Rollen) nochmal deutlicher hervorgehoben. Dies umfasst alle Produkt-bezogenen Aktivitäten.

Frage 76:

**If an inspector determines that one or more aspects of a process deviate outside acceptable limits, adjustments must be made....**

1. ...as soon as possible to minimize further deviation
2. ...after Scrum Master approval
3. ...after the deviations have been discussed at the Daily Scrum
4. ...after clarifying all the details with the Product Owner

Frage 76:

**If an inspector determines that one or more aspects of a process deviate outside acceptable limits, adjustments must be made....**

1. ...as soon as possible to minimize further deviation
2. ...after Scrum Master approval
3. ...after the deviations have been discussed at the Daily Scrum
4. ...after clarifying all the details with the Product Owner

Erklärung

Änderungen sind so schnell wie möglich vorzunehmen. Hier ist wieder zu beachten, dass wir ein hohes Maß an Selbstorganisation im Scrum Team haben und insg. wenige formelle Abstimmungen nutzen um "Change" zu bewirken.

Frage 77:

**Inspect & adapt is crucial for Scrum.**

**How frequently should scrum Teams inspect Scrum artifacts and progress towards a Sprint Goal?**

1. At the Sprint Review
2. After the Daily Scrum
3. During the Backlog Refinement
4. As frequently as possible
5. Frequently, but it should not get in the way of the work

Frage 77:

**Inspect & adapt is crucial for Scrum.**

**How frequently should scrum Teams inspect Scrum artifacts and progress towards a Sprint Goal?**

1. At the Sprint Review
2. After the Daily Scrum
3. During the Backlog Refinement
4. As frequently as possible
5. Frequently, but it should not get in the way of the work

Erklärung

Inspect & adapt ist sehr wichtig, aber im Vordergrund steht die Lieferung von "working software".  
Die Prüfungen sollten daher also nicht die operative Arbeit behindern

Frage 78:

**What is the Increment?**

1. All "Done" items in the Sprint Backlog
2. The sum of all the Product Backlog items completed during the Sprint
3. All items in the Sprint Backlog that could be released regardless of whether the Product Owner decides to actually do it
4. The sum of all the Product Backlog items completed during the Sprint and the value of the increments of all previous Sprints

Frage 78:

### **What is the Increment?**

1. All "Done" items in the Sprint Backlog
2. The sum of all the Product Backlog items completed during the Sprint
3. All items in the Sprint Backlog that could be released regardless of whether the Product Owner decides to actually do it
4. The sum of all the Product Backlog items completed during the Sprint and the value of the increments of all previous Sprints

### **Erklärung**

Das Increment umfasst die Anforderungen (items) die im aktuellen Sprint fertiggestellt wurden, sowie jene Anforderungen die in allen vorherigen Sprints fertiggestellt wurden.



**Frage 80:**

**What are the questions the Sprint Planning answers? Select all appropriate answers**

1. What can be delivered in the upcoming Sprint?
2. What increments can be demonstrated in the Sprint Review
3. How will the Development Team plan the work needed to achieve the Sprint Goal?
4. Why is this Sprint valuable?
5. Who will be responsible for each item in the Sprint Backlog?

### Frage 80:

What are the questions the Sprint Planning answers? Select all appropriate answers

1. What can be delivered in the upcoming Sprint?(Richtig)
2. What increments can be demonstrated in the Sprint Review
3. How will the Development Team plan the work needed to achieve the Sprint Goal?(Richtig)
4. Why is this Sprint valuable?(Richtig)
5. Who will be responsible for each item in the Sprint Backlog?

### Erklärung

Das Sprint befasst sich mit der Frage "Was" im kommenden Sprint geliefert werden kann (Prioritäten und Kapazitäten sind hier zu beachten) und "Wie" das vereinbarte Sprintziel erreicht werden kann. (Plan zur Umsetzung) Mit dem Scrum Guide 2020 kam nun noch das "Warum" hinzu, um die Sinnhaftigkeit des Sprints, bzw. der ausgewählten Anforderungen zu unterstreichen.

Frage 87:

**Which of the following are examples of a Scrum Team practicing Scrum poorly or not exhibiting traits of a self-managing Scrum Team?** (identify the three best answers)

1. Stakeholders attend the Daily Scrum to check on the Scrum Team's progress.
2. The Developers are working within the boundaries of their organizations functional description and nicely handing off work from analyst to developer to tester to integration.
3. The Developers are collaboratively selecting their own work during the Sprint.
4. The Developers invite external stakeholders to the Sprint Planning to ask them how to turn a Product Backlog item into an Increment via a complete and detailed Sprint Backlog.
5. The Developers have all the skills they need to create a valuable, useful Increment.

Frage 87:

**Which of the following are examples of a Scrum Team practicing Scrum poorly or not exhibiting traits of a self-managing Scrum Team?** (identify the three best answers)

1. Stakeholders attend the Daily Scrum to check on the Scrum Team's progress.(Richtig)
2. The Developers are working within the boundaries of their organizations functional description and nicely handing off work from analyst to developer to tester to integration.(Richtig)
3. The Developers are collaboratively selecting their own work during the Sprint.
4. The Developers invite external stakeholders to the Sprint Planning to ask them how to turn a Product Backlog item into an Increment via a complete and detailed Sprint Backlog.(Richtig)
5. The Developers have all the skills they need to create a valuable, useful Increment.

Erklärung: Die Antworten "The Developers are collaboratively selecting their own work during the Sprint" und "The Developers have all the skills they need to create a valuable, useful Increment" entsprechen dem gewünschten Verhalten und fallen damit heraus. Die anderen Antwortmöglichkeiten beschreiben entweder Rollen bzw. Sub-Teams die nicht existieren sollten, oder unzulässige Eingriffe durch Dritte