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Title: Scrum Open

Percentage: 76.7%

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#### Feedback

Thank you for taking the Open assessment of Scrum. Please review The Scrum Guide on Scrum.org and take this assessment again to improve your score.

Ken Schwaber

✓ Correctly answered X Incorrectly answered Missed correct option

All Questions | 23 Correct | 1 Partially Correct | 6 Incorrect

### Question 1 of 30

What is the recommended size for a Scrum Team?

## (choose the best answer)

Correct answer: **A)**You chose: **A)** 

Note: This question displayed answers in random order during the test.

- ✓ A) Typically 10 or fewer people.
  - B) Minimum of 7,
  - C) 7 plus or minus 2.
  - **D)** 9.

#### Feedback

A Scrum Team is small enough to remain nimble and large enough to complete significant work within a Sprint, typically 10 or fewer people. Generally smaller teams communicate better and are more productive

## Question 2 of 30

The length of a Sprint should be:

### (choose the best answer)

Correct answer: **D)** You chose: **C)** 

- A) Short enough to keep the business risk acceptable to the Product Owner.
- B) Short enough to be able to synchronize the development work with other business events.
- X C) One month or less.
- D) All of the above.

#### Feedback

All of these choices are appropriate considerations in determining the length of a Sprint.

## Question 3 of 30

Which statement best describes the Sprint Review?

#### (choose the best answer)

Correct answer: B)

You chose: B)

Note: This question displayed answers in random order during the test.

- A) It is a mechanism to control Developer activity during a Sprint.
- ✓ B) It is when the Scrum Team and stakeholders inspect the outcome of a Sprint and figure out
  what to do next.
  - **C)** It is a demo at the end of the Sprint for everyone in the organization to check on the work done.

### Feedback

Every event in Scrum, besides the Sprint, which is a container for the other events, is an opportunity to Inspect and Adapt.

## Question 4 of 30

Who is responsible for managing the progress of work during a Sprint?

#### (choose the best answer)

Correct answer: **D)** You chose: **D)** 

Note: This question displayed answers in random order during the test.

- A) The Scrum Master.
- B) The most junior member of the team.
- C) The Product Owner.
- ✓ D) The Developers.

#### Feedback

The Developers use the Daily Scrum to inspect progress toward the Sprint Goal and to inspect how progress is trending toward completing the work in the Sprint Backlog.

## Question 5 of 30

What does it mean to say that an event has a timebox?

### (choose the best answer)

Correct answer: **B)** You chose: **B)** 

Note: This question displayed answers in random order during the test.

- A) The event must happen at a set time.
- ✓ B) The event can take no more than a maximum amount of time.
  - C) The event must happen by a given time.
  - D) The event must take at least a minimum amount of time.

#### Feedback

Timeboxed events are events that have a maximum duration.

# Question 6 of 30

When does a Developer become accountable for the value of a Product Backlog item selected for the Sprint?

#### (choose the best answer)

Correct answer: **D)**You chose: **D)** 

Note: This question displayed answers in random order during the test.

A) During the Daily Scrum.

- B) At the Sprint Planning Event.
- C) Whenever a team member can accommodate more work.
- ✓ D) Never. The entire Scrum Team is accountable for creating value every Sprint.

#### Feedback

All members of the Scrum Team share in the accountability for creating value every Sprint.

# Question 7 of 30

When does a Developer become the sole owner of a Sprint Backlog item?

### (choose the best answer)

Correct answer: **D)** You chose: **D)** 

Note: This question displayed answers in random order during the test.

- A) Whenever a team member can accommodate more work.
- B) At the Sprint Planning event.
- C) During the Daily Scrum.
- ✓ D) Never. All Sprint Backlog items are "owned" by the Developers on the Scrum Team even though each item may be implemented by an individual Developer.

#### Feedback

The Sprint Backlog and all of its items are collectively owned by the Developers. No individual Developer can claim ownership over an item as this would block communication and collaboration.

## Question 8 of 30

The timebox for the Sprint Planning event is?

#### (choose the best answer)

Correct answer: C)

You chose: C)

- **A)** Monthly.
- B) Whenever it is done.
- ✓ C) 8 hours for a monthly Sprint. For shorter Sprints it is usually shorter.
  - D) 4 hours.

#### Feedback

Sprint Planning is timeboxed to a maximum of eight hours for a one-month Sprint. For shorter Sprints, the event is usually shorter.

# Question 9 of 30

How much work must the Developers complete for each Product Backlog item they select for a Sprint?

### (choose the best answer)

Correct answer: **C)** You chose: **C)** 

Note: This question displayed answers in random order during the test.

- A) All development work and at least some testing.
- B) Analysis, design, programming, testing and documentation.
- ✓ C) Enough so that each Product Backlog item they select meets the Definition of Done.
  - D) As much as it can fit into the Sprint.

### Feedback

The purpose of each Sprint is to deliver useful and valuable Increments that adhere to the Scrum Team's current Definition of Done.

### Question 10 of 30

The Developers should have all the skills needed to:

### (choose the best answer)

Correct answer: A)
You chose: A)

Note: This question displayed answers in random order during the test.

- ✓ A) Turn the Product Backlog items they select into an Increment of useful and valuable product functionality.
  - **B)** Complete the project as estimated when the date and cost are committed to the Product Owner.
  - **C)** Do all of the development work, except for specialized testing that requires additional tools and environments.

#### Feedback

The Developers are a group of professionals who do the work of delivering an Increment of done product at the end of each Sprint. As a team, Developers have all of the skills necessary to create a product Increment.

# Question 11 of 30

A Scrum Team consists of the following:

### (choose the best three answers)

Correct answer: B) C) E) You chose: B) C) E)

Note: This question displayed answers in random order during the test.

- A) Users
- ✓ B) Scrum Master
- C) Developers
  - D) Customers
- ✓ E) Product Owner

#### Feedback

The Scrum Team consists of one Scrum Master, one Product Owner, and Developers.

### Question 12 of 30

Who is on the Scrum Team?

## (choose the best three answers)

Correct answer: B) C) D)
You chose: B) C) D)

Note: This question displayed answers in random order during the test.

- A) Project Manager.
- ✓ B) The Product Owner.
- ✓ C) Developers.
- ✓ D) The Scrum Master.

#### Feedback

The Scrum Team consists of the Scrum Master, the Product Owner and Developers. The Scrum Team is a cohesive unit of professionals focused on one objective at a time, the Product Goal.

## Question 13 of 30

Which statement best describes a Product Owner's responsibility?

### (choose the best answer)

Correct answer: **A)** You chose: **D)** 

Note: This question displayed answers in random order during the test.

- A) Optimizing the value of the work the Scrum Team does.
  - B) Keep stakeholders from distracting the Developers.
  - C) Directing the Developers.
- **D)** Managing the project and ensuring that the work meets the commitments to the stakeholders.

#### Feedback

The Product Owner is accountable for maximizing the value of the product and the work of the Scrum Team.

## Question 14 of 30

Who has the final say on the order of the Product Backlog?

## (choose the best answer)

Correct answer: B)

You chose: B)

Note: This question displayed answers in random order during the test.

- A) The Developers.
- ✓ B) The Product Owner.
  - C) The Scrum Master.
  - **D)** The Stakeholders.
  - E) The CEO.

#### Feedback

The Product Owner is the sole person responsible for ordering the Product Backlog.

## Question 15 of 30

When might a Sprint be abnormally cancelled?

### (choose the best answer)

Correct answer: **B)** You chose: **B)** 

Note: This question displayed answers in random order during the test.

- A) When it becomes clear that not everything will be finished by the end of the Sprint.
- ✓ B) When the Sprint Goal becomes obsolete.
  - C) When the Developers feel that the work is too hard.
  - **D)** When the sales department has an important new opportunity.

#### Feedback

A Sprint could be cancelled if the Sprint Goal becomes obsolete. Only the Product Owner has the authority to cancel the Sprint.

## Question 16 of 30

**True or False:** When multiple Scrum Teams work together on the same product, each team should maintain a separate Product Backlog.

Correct answer: **B)** You chose: **B)** 

A) True

✓ B) False

### Feedback

Products have one Product Backlog, regardless of how many Scrum Teams are used. Any other setup makes it difficult for the Developers to determine what they should work on.

## Question 17 of 30

The three pillars of empiricism are:

## (choose the best answer)

Correct answer: **B)** You chose: **B)** 

- A) Transparency, Eliminating Waste, Kaizen.
- ✓ B) Inspection, Transparency, Adaptation.

C) Respect For People, Kaizen, Eliminating Waste.

- D) Planning, Inspection, Adaptation.
- E) Planning, Demonstration, Retrospective.

#### Feedback

Scrum is founded on empirical process control theory, or empiricism. Empiricism asserts that knowledge comes from experience and making decisions based on what is known.

Three pillars uphold every implementation of empirical process control: transparency, inspection, and adaptation.

## Question 18 of 30

Who creates the Definition of Done?

## (choose the best answer)

Correct answer: **D**)

You chose: C)

Note: This question displayed answers in random order during the test.

- A) The Scrum Master since they are responsible for the productivity of the Developers.
- **B)** The Product Owner since they are responsible for the product's success.
- X C) The Scrum Team, in a collaborative effort where the result is the common denominator of all members' definitions.
- **D)** If it is not an organizational standard, the Scrum Team must create a Definition of Done appropriate for the product.

#### Feedback

If the Definition of Done for an Increment is part of the standards of the organization, all Scrum Teams must follow it as a minimum. If it is not an organizational standard, the Scrum Team must create a Definition of Done appropriate for the product.

# Question 19 of 30

The Developers should not be interrupted during the Sprint and the Sprint Goal should remain intact. These are conditions that foster creativity, quality and productivity.

### (Which one the following answers is FALSE?)

Correct answer: D)

You chose: D)

**A)** As a decomposition of the selected Product Backlog items, the Sprint Backlog changes and may grow as the work emerges.

- **B)** The Developers may work with the Product Owner to remove or add work if it finds it has more or less capacity than it expected.
- C) The Product Owner can help clarify or optimize the Sprint when asked by the Developers.
- ✓ D) The Sprint Backlog is fully formulated in the Sprint Planning event and does not change during the Sprint.

#### Feedback

The Sprint Backlog makes visible all of the work that the Developers identify as necessary to meet the Sprint Goal. The Developers modify the Sprint Backlog throughout the Sprint, and the Sprint Backlog emerges during the Sprint.

### Question 20 of 30

An organization has decided to adopt Scrum, but management wants to change the terminology to fit with terminology already used. What will likely happen if this is done?

## (choose the best answer)

Correct answer: **D)**You chose: **B)** 

- **A)** Without a new vocabulary as a reminder of the change, very little change may actually happen.
- **B)** The organization may not understand what has changed with Scrum and the benefits of Scrum may be lost.
  - C) Management may feel less anxious.
- D) All of the above.

## Question 21 of 30

Which statement best describes Scrum?

### (choose the best answer)

Correct answer: C)

You chose: C)

- **A)** A cookbook that defines best practices for software development.
- **B)** A complete methodology that defines how to develop software.
- ✓ C) A framework for creating complex products in complex environments.

D) A defined and predictive process that conforms to the principles of Scientific Management.

#### Feedback

Scrum is a lightweight framework that helps people, teams and organizations generate value through adaptive solutions for complex problems.

## Question 22 of 30

Which of the following services is appropriate for a Scrum Master in regard to the Daily Scrum?

### (choose the best answer)

Correct answer: A)

You chose: C)

Note: This question displayed answers in random order during the test.

- A) Teach the Developers to keep the Daily Scrum within the 15 minute timebox.
  - B) All answers apply.
- X C) Ensure that all 3 questions have been answered.
  - **D)** Facilitate in a way that ensures each team member has a chance to speak.
  - **E)** Lead the discussions of the Developers.

#### Feedback

The Scrum Master ensures that the Developers have the event, but the Developers are responsible for conducting the Daily Scrum. The Scrum Master teaches the Developers to keep the Daily Scrum within the 15-minute timebox. The Scrum Master enforces the rule that only members participate in the Daily Scrum.

### Question 23 of 30

During a Sprint, a Developer determines that the Scrum Team will not be able to complete the items in their forecast. Who should be present to review and adjust the Product Backlog items selected?

#### (choose the best answer)

Correct answer: C)

You chose: C)

- A) The Scrum Master, the project manager, and the Developers
- B) The Developers.
- C) The Product Owner and the Developers.

**D)** The Product Owner and all stakeholders.

#### Feedback

During the Sprint, scope may be clarified and re-negotiated between the Product Owner and the Developers as more is learned. It is important to be transparent when challenges arise since ultimately the entire Scrum Team is accountable for creating a valuable, useful Increment.

## Question 24 of 30

The timebox for the Sprint Review is:

#### (choose the best answer)

Correct answer: **A)**You chose: **A)** 

Note: This question displayed answers in random order during the test.

- ✓ A) 4 hours for a monthly Sprint. For shorter Sprints it is usually shorter.
  - **B)** 1 day.
  - C) As long as needed.
  - D) 2 hours.
  - **E)** 4 hours and longer as needed.

#### Feedback

Sprint Review is a maximum four-hour timeboxed event for one-month Sprints. For shorter Sprints, the event is usually shorter.

## Question 25 of 30

Which Scrum events are timeboxed?

#### (choose the best three answers)

Correct answer: C) F) G) You chose: C) F) G)

- A) Sprint Testing.
- B) Refinement.
- ✓ C) Sprint Retrospective.
  - D) Release Testing.
  - E) Release Retrospective.

- ✓ F) Sprint Planning.
- ✓ G) Sprint Review.

#### Feedback

The Scrum Guide states that the Sprint Planning, Sprint Retrospectives, and Sprint Reviews are timeboxed events. Sprints are fixed length events of one month or less to create consistency, and the Daily Scrum is a 15-minute event.

## Question 26 of 30

**True or False:** The Scrum Team must choose at least one high priority process improvement item, identified during the Sprint Retrospective, and place it in the Sprint Backlog.

Correct answer: **B)** You chose: **B)** 

- A) True
- ✓ B) False

#### Feedback

An earlier version of the Scrum Guide prescribed the practice of placing one improvement in the Sprint Backlog. This was removed in the 2020 update to the Scrum Guide because it was felt to be too prescriptive. However, if this practice provides value to you then you should adopt it. It is simply not prescribed anymore, but can still be valuable.

### Question 27 of 30

What are two ways a Scrum Master serves to enable effective Scrum Teams?

### (choose the best two answers)

Correct answer: B) D)

You chose: C) D)

Note: This question displayed answers in random order during the test.

- A) By starting and ending the meetings at the proper time.
- B) By facilitating Developer decision-making.
- X C) By keeping high value features high in the Product Backlog.
- ✓ **D)** By removing impediments that hinder the Scrum Team.

#### Feedback

The Scrum Master serves the Scrum Team in several ways. Facilitation and removing impediments are examples of ways a Scrum Master helps a team become more effective.

## Question 28 of 30

Upon what type of process control is Scrum based?

### (choose the best answer)

Correct answer: D)

You chose: **D)** 

Note: This question displayed answers in random order during the test.

- A) Complex
- B) Defined
- C) Hybrid
- ✓ D) Empirical

#### Feedback

Scrum is founded on empirical process control theory, or empiricism. Empiricism asserts that knowledge comes from experience and making decisions based on what is observed.

# Question 29 of 30

When does the next Sprint begin?

### (choose the best answer)

Correct answer: **B)** You chose: **D)** 

Note: This question displayed answers in random order during the test.

- A) When the Product Owner is ready.
- B) Immediately after the conclusion of the previous Sprint.
  - C) Next Monday.
- X D) Immediately following the next Sprint Planning.

#### Feedback

A new Sprint starts immediately after the conclusion of the previous Sprint.

## Question 30 of 30

True or False: Scrum has a role called "project manager."

Correct answer: **B)** You chose: **B)** 

A) True

✓ B) False

## Feedback

A Scrum Team has a Scrum Master, a Product Owner and Developers. As a whole they have all controls needed.