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Title: Scrum Open

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Note: This Test was automatically finished when either:

1. Its time limit was reached when taking the Test.
2. An attempt to resume this Test was not allowed due to date or time limits.

Feedback

Thank you for taking the Open assessment of Scrum. Please review The [Scrum Guide](#) on Scrum.org and take this assessment again to improve your score.

Ken Schwaber

✓ Correctly answered ✗ Incorrectly answered ➔ Missed correct option

[All Questions](#) | 22 Correct | 2 Partially Correct | 6 Incorrect

Question 1 of 30

Who creates the Definition of Done?

(choose the best answer)

Correct answer: **A)**

You chose: **C)**

Note: This question displayed answers in random order during the test.

- ➔ **A)** If it is not an organizational standard, the Scrum Team must create a Definition of Done appropriate for the product.
- B)** The Scrum Master since they are responsible for the productivity of the Developers.
- ✗ **C)** The Scrum Team, in a collaborative effort where the result is the common denominator of all members' definitions.
- D)** The Product Owner since they are responsible for the product's success.

Feedback

If the Definition of Done for an Increment is part of the standards of the organization, all Scrum Teams must follow it as a minimum. If it is not an organizational standard, the Scrum Team must create a Definition of Done appropriate for the product.

Question 2 of 30

When should the Developers on a Scrum Team be replaced?

(choose the best answer)

Correct answer: **C)**

You chose: **C)**

Note: This question displayed answers in random order during the test.

- A)** Never, it reduces productivity.
- B)** As needed, with no special allowance for changes in productivity.
- C)** As needed, while taking into account a short-term reduction in productivity.
- D)** Every Sprint to promote shared learning.

Feedback

Scrum Teams typically go through some steps before achieving a state of increased performance. Changing membership typically reduces cohesion, affecting performance and productivity in the short term.

Question 3 of 30

Upon what type of process control is Scrum based?

(choose the best answer)

Correct answer: **A)**

You chose: **A)**

Note: This question displayed answers in random order during the test.

- A)** Empirical
- B)** Complex
- C)** Hybrid
- D)** Defined

Feedback

Scrum is founded on empirical process control theory, or empiricism. Empiricism asserts that knowledge comes from experience and making decisions based on what is observed.

Question 4 of 30

When does the next Sprint begin?

(choose the best answer)

Correct answer: **A)**

You chose: **A)**

Note: This question displayed answers in random order during the test.

- A)** Immediately after the conclusion of the previous Sprint.
- B)** Next Monday.
- C)** When the Product Owner is ready.
- D)** Immediately following the next Sprint Planning.

Feedback

A new Sprint starts immediately after the conclusion of the previous Sprint.

Question 5 of 30

True or False: It is mandatory that the product Increment be released to production at the end of each Sprint.

Correct answer: **B)**

You chose: **B)**

- A)** True
- B)** False

Feedback

The product Increment should be usable and releasable at the end of every Sprint, but it does not have to be released.

Question 6 of 30

Who should know the most about the progress toward a business objective or a release, and be able to explain the alternatives most clearly?

(choose the best answer)

Correct answer: **D)**

You chose: **D)**

Note: This question displayed answers in random order during the test.

- A)** The Project Manager
- B)** The Scrum Master
- C)** The Developers
- ✓ **D)** The Product Owner

Feedback

The Product Owner is the sole person responsible for ordering the Product Backlog. Their responsibilities include making the Product Backlog visible, transparent, and clear to all.

Question 7 of 30

Who is required to attend the Daily Scrum?

(choose the best answer)

Correct answer: **C)**

You chose: **C)**

Note: This question displayed answers in random order during the test.

- A)** The Developers and Scrum Master.
- B)** The Developers and Product Owner.
- ✓ **C)** The Developers.
- D)** The Scrum Team.
- E)** The Scrum Master and Product Owner.

Feedback

Only the people doing the work described on the Sprint Backlog need to inspect and adapt at the Daily Scrum. If the Product Owner or Scrum Master are actively working on items in the Sprint Backlog, they participate as Developers, they will need to be at the Daily Scrum.

Question 8 of 30

When many Scrum Teams are working on a single product, what best describes the Definition of Done?

(choose the best answer)

Correct answer: **C)**

You chose: **C)**

Note: This question displayed answers in random order during the test.

- A) It depends.
- B) Each Scrum Team uses its own, but must make their definition clear to all other teams so the differences are known.
- ✓ C) All Scrum Teams must have a Definition of Done that makes their combined Increment valuable and useful.

Feedback

The Increment must be valuable and useful. This means that when many Scrum Teams are working on a single product, they are expected to adhere to a single Definition of Done for the Increment.

Question 9 of 30

What is the recommended size for a Scrum Team?

(choose the best answer)

Correct answer: **A)**

You chose: **A)**

Note: This question displayed answers in random order during the test.

- ✓ A) Typically 10 or fewer people.
- B) Minimum of 7.
- C) 7 plus or minus 2.
- D) 9.

Feedback

A Scrum Team is small enough to remain nimble and large enough to complete significant work within a Sprint, typically 10 or fewer people. Generally smaller teams communicate better and are more productive

Question 10 of 30

True or False: When multiple Scrum Teams work together on the same product, each team should maintain a separate Product Backlog.

Correct answer: **B)**

You chose: **B)**

- A) True
- ✓ B) False

Feedback

Products have one Product Backlog, regardless of how many Scrum Teams are used. Any other setup makes it difficult for the Developers to determine what they should work on.

Question 11 of 30

When is a Sprint over?

(choose the best answer)

Correct answer: **B)**

You chose: **B)**

Note: This question displayed answers in random order during the test.

- A) When all Product Backlog items meet their Definition of Done.
- B) When the timebox expires.
- C) When the Product Owner says it is done.
- D) When all the tasks are completed.

Feedback

Sprints are fixed length events of one month or less to create consistency. A new Sprint starts immediately after the conclusion of the previous Sprint.

Question 12 of 30

Who is responsible for managing the progress of work during a Sprint?

(choose the best answer)

Correct answer: **D)**

You chose: **D)**

Note: This question displayed answers in random order during the test.

- A) The Scrum Master.
- B) The most junior member of the team.
- C) The Product Owner.
- D) The Developers.

Feedback

The Developers use the Daily Scrum to inspect progress toward the Sprint Goal and to inspect how progress is trending toward completing the work in the Sprint Backlog.

Question 13 of 30

True or False: Scrum has a role called "project manager."

Correct answer: **B)**

You chose: **B)**

A) True

✓ **B)** False

Feedback

A Scrum Team has a Scrum Master, a Product Owner and Developers. As a whole they have all controls needed.

Question 14 of 30

Which two things should the Scrum Team do during the first Sprint?

(choose the best two answers)

Correct answer: **B) C)**

You chose: **A) C)**

Note: This question displayed answers in random order during the test.

✗ **A)** Develop a plan for the rest of the release.

→ **B)** Deliver an Increment of useful and valuable product.

✓ **C)** Develop and deliver at least one piece of functionality.

D) Create the complete Product Backlog to be developed in subsequent Sprints.

E) Determine the complete architecture and infrastructure for the product.

Feedback

The heart of Scrum is a Sprint, which is one month or less during which a done, usable, valuable product Increment is created. This applies to every Sprint.

Question 15 of 30

Which of the following services is appropriate for a Scrum Master in regard to the Daily Scrum?

(choose the best answer)

Correct answer: **D)**

You chose: **D)**

Note: This question displayed answers in random order during the test.

- A) All answers apply.
- B) Facilitate in a way that ensures each team member has a chance to speak.
- C) Lead the discussions of the Developers.
- ✓ D) Teach the Developers to keep the Daily Scrum within the 15 minute timebox.
- E) Ensure that all 3 questions have been answered.

Feedback

The Scrum Master ensures that the Developers have the event, but the Developers are responsible for conducting the Daily Scrum. The Scrum Master teaches the Developers to keep the Daily Scrum within the 15-minute timebox. The Scrum Master enforces the rule that only Developers participate in the Daily Scrum.

Question 16 of 30

Which statement best describes a Product Owner's responsibility?

(choose the best answer)

Correct answer: **D)**

You chose: **B)**

Note: This question displayed answers in random order during the test.

- A) Keep stakeholders from distracting the Developers.
- ✗ B) Managing the project and ensuring that the work meets the commitments to the stakeholders.
- C) Directing the Developers.
- ➔ D) Optimizing the value of the work the Scrum Team does.

Feedback

The Product Owner is accountable for maximizing the value of the product and the work of the Scrum Team.

Question 17 of 30

An organization has decided to adopt Scrum, but management wants to change the terminology to fit with terminology already used. What will likely happen if this is done?

(choose the best answer)

Correct answer: **D)**

You chose: **B)**

- A) Without a new vocabulary as a reminder of the change, very little change may actually happen.
- B) The organization may not understand what has changed with Scrum and the benefits of Scrum may be lost.
- C) Management may feel less anxious.
- D) All of the above.

Question 18 of 30

What does it mean to say that an event has a timebox?

(choose the best answer)

Correct answer: D)

You chose: D)

Note: This question displayed answers in random order during the test.

- A) The event must take at least a minimum amount of time.
- B) The event must happen at a set time.
- C) The event must happen by a given time.
- D) The event can take no more than a maximum amount of time.

Feedback

Timeboxed events are events that have a maximum duration.

Question 19 of 30

The three pillars of empiricism are:

(choose the best answer)

Correct answer: D)

You chose: D)

Note: This question displayed answers in random order during the test.

- A) Planning, Demonstration, Retrospective.
- B) Transparency, Eliminating Waste, Kaizen.
- C) Respect For People, Kaizen, Eliminating Waste.
- D) Inspection, Transparency, Adaptation.
- E) Planning, Inspection, Adaptation.

Feedback

Scrum is founded on empirical process control theory, or empiricism. Empiricism asserts that knowledge comes from experience and making decisions based on what is known.

Three pillars uphold every implementation of empirical process control: transparency, inspection, and adaptation.

Question 20 of 30

Which of the following are examples of a Scrum Team practicing Scrum poorly or not exhibiting traits of a self-managing Scrum Team?

(choose the best three answers)

Correct answer: **A) B) E)**

You chose: **A) E) F)**

Note: This question displayed answers in random order during the test.

- ✓ **A)** Stakeholders attend the Daily Scrum to check on the Scrum Team's progress.
- **B)** The Developers invite external stakeholders to the Sprint Planning to ask them how to turn a Product Backlog item into an Increment via a complete and detailed Sprint Backlog.
- C)** The Developers are collaboratively selecting their own work during the Sprint.
- D)** The Developers have all the skills they need to create a valuable, useful Increment.
- ✓ **E)** The Developers are working within the boundaries of their organizations functional description and nicely handing off work from analyst to developer to tester to integration.
- ✗ **F)** The Developers create their own Sprint Backlog, reflecting all work that is required to meet the Definition of Done.

Feedback

- The Daily Scrum is for the Developers. It should not be used by external stakeholders to check progress.
- During Sprint Planning the Scrum Team should be crafting the Sprint Goal based on the set of Product Backlog items selected for the Sprint. The Developers identify the necessary work to meet the Sprint Goal.
- Scrum Team members do not have titles, and no sub-teams; such as testing, architecture, or operations are recognized. Accountability belongs with the Scrum Team as a whole, regardless of whether team members have specialized skills.

Question 21 of 30

When does a Developer become accountable for the value of a Product Backlog item selected for the Sprint?

(choose the best answer)

Correct answer: **C)**

You chose: **C)**

Note: This question displayed answers in random order during the test.

- A) At the Sprint Planning Event.
- B) During the Daily Scrum.
- ✓ C) Never. The entire Scrum Team is accountable for creating value every Sprint.
- D) Whenever a team member can accommodate more work.

Feedback

All members of the Scrum Team share in the accountability for creating value every Sprint.

Question 22 of 30

The CEO asks the Developers to add a "very important" item to a Sprint that is in progress. What should the Developers do?

(choose the best answer)

Correct answer: **B)**

You chose: **C)**

Note: This question displayed answers in random order during the test.

- A) Add the item to the current Sprint and drop an item of equal size.
- B) Inform the other members of the Scrum Team so the team can decide what to do.
- ✗ C) Add the item to the next Sprint.
- D) Add the item to the current Sprint without any adjustments.

Feedback

The items selected for a Sprint have been selected as most valuable with the Product Owner. The items serve the Sprint's goal. No changes should be made that endanger the Sprint Goal. No one external to the Scrum Team can force changes on the Developers.

Question 23 of 30

The timebox for the Sprint Planning event is?

(choose the best answer)

Correct answer: **C)**

You chose: **C)**

Note: This question displayed answers in random order during the test.

- A) 4 hours.
- B) Monthly.
- ✓ C) 8 hours for a monthly Sprint. For shorter Sprints it is usually shorter.

D) Whenever it is done.

Feedback

Sprint Planning is timeboxed to a maximum of eight hours for a one-month Sprint. For shorter Sprints, the event is usually shorter.

Question 24 of 30

What is the role of Management in Scrum?

(choose the best answer)

Correct answer: C)

You chose: C)

Note: This question displayed answers in random order during the test.

- A) Identify and remove people that are not working hard enough.
- B) Continually monitor staffing levels of the Scrum Team.
- ✓ C) Support the Product Owner with insights and information into high value product and system capabilities. Support the Scrum Master to cause organizational change that fosters empiricism, self-management, bottom-up intelligence, and intelligent product delivery.
- D) Monitor the progress of the Developers on the Scrum Team.

Feedback

Management has no active role in the actual product development through Scrum. However, management external to the Scrum Team is relevant in setting the vision and strategy to guide the overall direction of the organization.

Question 25 of 30

When does a Developer become the sole owner of a Sprint Backlog item?

(choose the best answer)

Correct answer: D)

You chose: D)

Note: This question displayed answers in random order during the test.

- A) Whenever a team member can accommodate more work.
- B) At the Sprint Planning event.
- C) During the Daily Scrum.
- ✓ D) Never. All Sprint Backlog items are "owned" by the Developers on the Scrum Team even though each item may be implemented by an individual Developer.

Feedback

The Sprint Backlog and all of its items are collectively owned by the Developers. No individual Developer can claim ownership over an item as this would block communication and collaboration.

Question 26 of 30

Which statement best describes the Sprint Review?

(choose the best answer)

Correct answer: **B)**

You chose: **B)**

Note: This question displayed answers in random order during the test.

- A)** It is a demo at the end of the Sprint for everyone in the organization to check on the work done.
- ✓ **B)** It is when the Scrum Team and stakeholders inspect the outcome of a Sprint and figure out what to do next.
- C)** It is a mechanism to control Developer activity during a Sprint.

Feedback

Every event in Scrum, besides the Sprint, which is a container for the other events, is an opportunity to Inspect and Adapt.

Question 27 of 30

Which statement best describes Scrum?

(choose the best answer)

Correct answer: **A)**

You chose: **B)**

Note: This question displayed answers in random order during the test.

- ➔ **A)** A framework for creating complex products in complex environments.
- ✗ **B)** A defined and predictive process that conforms to the principles of Scientific Management.
- C)** A complete methodology that defines how to develop software.
- D)** A cookbook that defines best practices for software development.

Feedback

Scrum is a lightweight framework that helps people, teams and organizations generate value through adaptive solutions for complex problems.

Question 28 of 30

Who has the final say on the order of the Product Backlog?

(choose the best answer)

Correct answer: **E)**

You chose: **E)**

Note: This question displayed answers in random order during the test.

- A)** The Scrum Master.
- B)** The Stakeholders.
- C)** The Developers.
- D)** The CEO.
- ✓ **E)** The Product Owner.

Feedback

The Product Owner is the sole person responsible for ordering the Product Backlog.

Question 29 of 30

The Developers should not be interrupted during the Sprint and the Sprint Goal should remain intact. These are conditions that foster creativity, quality and productivity.

(Which one the following answers is FALSE?)

Correct answer: **A)**

You chose: **A)**

Note: This question displayed answers in random order during the test.

- ✓ **A)** The Sprint Backlog is fully formulated in the Sprint Planning event and does not change during the Sprint.
- B)** The Product Owner can help clarify or optimize the Sprint when asked by the Developers.
- C)** As a decomposition of the selected Product Backlog items, the Sprint Backlog changes and may grow as the work emerges.
- D)** The Developers may work with the Product Owner to remove or add work if it finds it has more or less capacity than it expected.

Feedback

The Sprint Backlog makes visible all of the work that the Developers identify as necessary to meet the Sprint Goal. The Developers modify the Sprint Backlog throughout the Sprint, and the Sprint Backlog emerges during the Sprint.

Question 30 of 30

How much work must the Developers complete for each Product Backlog item they select for a Sprint?

(choose the best answer)

Correct answer: **D)**

You chose: **B)**

Note: This question displayed answers in random order during the test.

- A)** Analysis, design, programming, testing and documentation.
- B)** As much as it can fit into the Sprint.
- C)** All development work and at least some testing.
- D)** Enough so that each Product Backlog item they select meets the Definition of Done.

Feedback

The purpose of each Sprint is to deliver useful and valuable Increments that adhere to the Scrum Team's current Definition of Done.